

BOARD MEETING AGENDA

11:30 a.m. – 1:00 p.m. January 17, 2022 Remote Meeting via <u>Zoom</u>

I.	Welcome & Introductions	Rob	11:30 a.m.	
II.	Public Comment	Public	11:35 a.m.	
III.	Approval of October Meeting Minutes	Rob	11:40 a.m.	(Vote)
IV.	Finance Committee Report • FY 2022 Audit Presentation • Form 990 • Acceptance of December Financials • Department of Commerce Grant	Trevor Greenwood Ohlund Phil Trevor Don	11:45 p.m.	(Vote) (Vote) (Vote)
V.	Governance Committee Report	Miles	12:00 p.m.	
VI.	Update on Weekend Safety Patrols	Marcus/Don	12:05 p.m.	
VII.	Urban Vitality Committee Issue Memos Lid I5 MemoSeattle Transportation Plan & U District Bike	Stephen/Katy e Network Memo	12:15 p.m.	(Vote) (Vote)
VIII.	Spring Events	Polly/Don	12:45 p.m.	
IX.	New Business	Rob	12:55 p.m.	
Χ.	Adjourn to Holiday Party at Shultzy's	Rob	1:00 p.m.	



Board Meeting Minutes

3:30 AM – 5:00 PM December 8, 2022 UW Alumni Association

UDP Board Members in Attendance

Rob Lubin, UW Housing – Co-Chair Lois Ko, Sweet Alchemy – Co-Chair Stephen Antupit, Resident – Secretary Rick Jones, University Business Center Kristine Kenney, UW Planning Miles Richardson, Audi Seattle/University VW Don Schulze, Shultzy's/UDPA Jeremy Eknoian, UW Real Estate Josh Stabenfeldt, University YMCA

UDP Board Members Not in Attendance

Trevor Peterson, UW Bookstore – Treasurer Kate Bar, Scarecrow Video/Grand Illusion Sally Clark, UW External Affairs/Campus Safety John Hix, Seattle Vineyard Church Moe Kahn, Cedars Restaurant Anson Lin, Astora Construction Santhi Perumal, UW School of Education Alfred Shiga, Shiga's Imports Anna Sorokina, WSECU

UDP Staff

Don Blakeney, Executive Director; Marcus Johnson, Clean, Safe & Outreach Manager; Phil Lloyd, Financial Manager (by phone); Daniel Lokic, Economic Development Manager; Katy Ricchiuto, Urban Vitality Manager; Polly Yokokawa, Marketing & Communications Manager

Guests*

Seattle City Councilmember, Sara Nelson joined the meeting to offer an update on her accomplishments in 2022 and with the 2023 budget.

*Please note, there may have been other guests but due to the zoom format and people entering and leaving at different times, we were unable to track all guests.

Welcome and Introductions

Lois started the meeting and Board members introduced themselves.

Public Comment

There was no public comment.

Public Safety Update

Marcus led an update about public safety in the district, focusing-in on UDP's work related to nightlife safety and the case conferencing program to reduce the impacts on the community related to people with unaddressed behavioral issues.

With respect to nightlife, UDP has partnered with UW who has funded a new security patrol this fall that covers 10 p.m. to 3 a.m. on Friday and Saturday nights. This team is able to monitor and report issues in real-time, but also after the fact to better inform UDP advocacy and policy work.



UDP is also working with businesses to make safety and protocol improvements. The Board asked about their role in 2023—UDP is working with UW to potentially extend funding.

With respect to behavioral health issue, UDP continues to co-convene a case-conferencing program in the U District with the Mayor's Office, REACH, HOST, the City Attorney's Office, the King County Prosecutor's Office, SPD and the LEAD program. Marcus explained how this work focuses on case-conferencing individuals who are suffering from extreme behavioral health issues and having an associated large impact on the University District community. UDP and other BIA's were able to advocate for a new Crime Hub Coordinator position in the City's 2023 budget (something Councilmember Nelson argued for) to help coordinate and lead this work in the year ahead in several Seattle neighborhoods including the U District and Ballard.

Board members suggested that UDP find ways to tell the story of this good work, because it's holistic and not the usual story that makes it into the civic dialogue. The Board was also interested in seeing a summary of the weekly nightlife reports from SPEAR.

Guest Speaker: Seattle City Councilmember, Sara Nelson

Sara talked about her connection to UW and the U District when she was in graduate school. She expressed her enthusiasm for the energy of the current growth in the U District and appreciation for the work of the U District Partnership.

Sara spoke about her first year on the City Council and priorities for neighborhood and downtown revitalization. She has been looking to unlock resources for small businesses but came to realize that safety was a number one barrier to recovery—property and violent crime. She talked about her safety walk in the U District and in other neighborhoods that helped her develop some quick initial steps—one was a \$2,000 storefront repair fund based on the pilot UDP started in the U District, another was the case-conferencing, another pilot from the U District that focuses on reducing the harm that people suffering from behavioral health issues have on the neighborhood. Sara also championed some addiction treatment funding for 2023.

Sara also talked about some of the things that she would have liked to have seen in the budget like graffiti removal support, gunshot detection technology, and other investments in the police department. Even without these investments, she said she remains hopeful about what's possible in 2023.

The Board engaged Sara in a discussion about BIA's in Seattle and her vision for these types of organizations. Sara wants to see more BIA's in Seattle and sees the value they bring to the community. Renewals and new BIA's come through her Economic Development Committee.

The Board raised concerns about the rise in violence in the U District and their thoughts about the potential impacts/opportunities of the comprehensive plan on the U District. The Board also talked about the chronic issues that businesses in the U District face regarding internet bandwidth and access to fiber. Sara offered to be helpful and Don offered to follow up and connect everyone in a future problem-solving dialogue.

Daniel talked about UDP's recent grant award from the Washington State Department of Commerce to support small business recovery in the U District.

Don and the Board thanked Sara for coming to talk about the Council and the U District's issues. Sara left business cards and offered to continue to be helpful in 2023.

NE 42nd Street Visioning Project

Katy presented an update on the NE 42ns Street Project, which is a process that was funded by the city and is being led by U District Advocates in partnership with nearby stakeholders and UDP. The



group hired a consultant, Site Workshop. There will be stakeholder meetings this spring to identify the types of design interventions that could be realized to improve the overall function and experience for NE 42nd Street. This process would get the project to 10% design, making it eligible for future funding like the next transportation levy or developer public benefit spending.

Finance Committee Report

Trevor was out sick so Don led the presentation of the financials. Spending is largely on track, with some distortion caused by grant spending. UDP didn't hit sponsorship targets for the food walk, and will be engaging Bold Hat in some consulting to develop a comprehensive sponsorship strategy for 2023 and beyond. The Board asked about Christie Park, which is no longer on the books—UPD handed the remaining project funds to a new nonprofit fiscal agent. Don mentioned that the Board would review the annual audit at the January meeting.

The full Finance Committee narrative is always available in the previous month's Board packet.

Motion: The Finance Committee moved to accept the December 2022 financial as presented at the December 8, 2022 Board Meeting.

Second: No second was required because this motion came from the Finance Committee.

Motion was approved unanimously.

Approval of Board Meeting Minutes

Motion: Jeremy moved to approve the December 2022 UDP Board meeting minutes.

Second: Josh seconded the motion.

The motion was approved unanimously, with the exception of Kristine Kenny who abstained.

Governance Committee Update

Miles talked about Board recruitment efforts getting underway in 2023, and talked about using committees and roundtable efforts to bring new people to the table. Stephen suggested using the Roosevelt Roundtable to engage the University Child Development School. Rick mentioned Nick Ladd, from Ladd & Lass as a possible candidate in the future.

Holiday Gift Guide & Spring Events

Don B. mentioned how Polly and Johana created an online gift guide to promote ways to shop in the district over the holidays. UDP is also online accepting Street Fair applications for vendors early this year, hoping to boost participation.

New Business

Don B. talked in a little greater detail about grant program and answered questions from the Board. UDP is still in conversations and negotiations with the State over the scope and conditions of the grant. Once those are settled, UDP will make a larger announcement.

Adjournment

The meeting was adjourned at 4:58 p.m. with the intent of retiring to Shultzy's for the annual holiday get-together.

Financial Statements



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Amanda O'Rourke, CPA Matt Smith, CPA Claire Chow, CPA Jason Mallon, CPA Andrew Van Ness, CPA



INDEPENDENT AUDITOR'S REPORT

To the Board of Directors University District Service Fund Seattle, Washington

Opinion

We have audited the accompanying financial statements of University District Service Fund (a nonprofit organization), which comprise the statements of financial position as of June 30, 2022 and 2021, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of University District Service Fund as of June 30, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of University District Service Fund and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about University District Service Fund's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

Amanda O'Rourke, CPA Matt Smith, CPA Claire Chow, CPA Jason Mallon, CPA Andrew Van Ness, CPA



In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of University District Service Fund's internal control. Accordingly, no such opinion is
 expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about University District Service Fund's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Greenwood Ohlund

Seattle, Washington

STATEMENTS OF FINANCIAL POSITION June 30, 2022 and 2021

ASSETS	 2022	 2021
Current Assets Cash and cash equivalents Government grants receivable Prepaid expenses and other assets	\$ 210,780 229,786 11,119	\$ 229,832 62,600 8,055
Total assets	\$ 451,685	\$ 300,487
LIABILITIES AND NET ASSETS		
Current Liabilities Accounts payable and accrued expenses Accrued payroll and related liabilities	\$ 170,765 32,042	\$ 32,738 9,272
Total liabilities Net Assets	202,807	42,010
Without donor restrictions With donor restrictions	248,878	 223,610 34,867
Total net assets	 248,878	 258,477
Total liabilities and net assets	\$ 451,685	\$ 300,487

STATEMENTS OF ACTIVITIES For the Years Ended June 30, 2022 and 2021

				2022			2021							
	With	nout Donor	Wit	h Donor				hout Donor	Wit	th Donor		_		
	Re	estrictions	Restrictions		Total		Re	estrictions	Res	strictions	Total			
Support and Revenue			'									_		
Government grants - BIA	\$	1,331,964	\$	-	\$	1,331,964	\$	1,124,646	\$	-	\$	1,124,646		
Government grants - other		295,473		-		295,473		196,840		34,867		231,707		
Contributions		105,365		-		105,365		817		-		817		
Event revenue		116,972		-		116,972		25,956		-		25,956		
Net assets released from restrictions		34,867		(34,867)		-								
Total support and revenue		1,884,641		(34,867)		1,849,774		1,348,259		34,867		1,383,126		
Expenses														
Programs		1,724,646		\ -\		1,724,646		1,201,457		-		1,201,457		
General and administrative		134,727		-		134,727		138,962				138,962		
Total expenses		1,859,373	¥			1,859,373		1,340,419				1,340,419		
Change in net assets	•	25,268		(34,867)		(9,599)		7,840		34,867		42,707		
Net Assets, beginning of year		223,610		34,867		258,477		215,770				215,770		
Net Assets, end of year	\$	248,878	\$	-	\$	248,878	\$	223,610	\$	34,867	\$	258,477		

STATEMENT OF FUNCTIONAL EXPENSES For the Year Ended June 30, 2022

		aning and olic Safety	Economic Marketing Development U		Urban Design Street Fair		Other Programs		Total Programs		General and Administrative			Total				
Contractors	\$	420,374	\$	57,296	\$	31,028	\$	209,855	\$	201,467	\$	127,295	\$	1,047,315	\$	-	\$	1,047,315
Personnel expense	4	179,196	4	94,816	4	140,921	*	135,862	4	17,624	4	20,684	4	589,103	4	75,144	Ψ.	664,247
Rent and parking		15,052		7,965		11,837		11,412		1,480		1,737		49,483		6,292		55,775
Professional fees		-		-		-		-		-		-		-		37,609		37,609
Office support		5,102		2,700		4,012		3,868		502		589		16,773		12,445		29,218
Supplies		2,758		1,459		2,169		2,091		271		318		9,066		1,152		10,218
Insurance		1,746		924		1,373		1,324		172		202		5,741		730		6,471
Technology and software		1,672		885		1,315		1,268		164		193		5,497		699		6,196
Travel and meetings		507		268		399		385		50		59		1,668		212		1,880
Banking fees										-		-		-		444		444
	\$	626,407	\$	166,313	\$	193,054	\$	366,065	\$	221,730	\$	151,077	\$	1,724,646	\$	134,727	\$	1,859,373

STATEMENT OF FUNCTIONAL EXPENSES For the Year Ended June 30, 2021

	Cleaning and		E	Economic				Other		Total		General and					
	Public Safety		Marketing		Development		Urban Design		Street Fair		Programs		Programs		Administrative		 Total
Personnel expense	\$	423,869	\$	56,349	\$	68,183	\$	2,357	\$	-	\$	31,146	\$	581,904	\$	-	\$ 581,904
Contractors		180,621		67,608		136,256		135,670				-		520,155		48,825	568,980
Professional fees		-		-		-		-		-		-		-		81,239	81,239
Beautification		18,174		6,803		13,710		10,209		-		-		48,896		5,727	54,623
Rent and parking		30,092		-		-		2,426		-		-		32,518		-	32,518
Technology and software		2,959		1,108		2,232		1,662		-		-		7,961		1,957	9,918
Office support		1,282		480		967		720		-		-		3,449		404	3,853
Supplies		408		485		977		728		-		-		2,598		408	3,006
Banking fees		670		251		505		376		-		-		1,802		211	2,013
Insurance		606		227		457		340		-		-		1,630		191	1,821
Travel and meetings								-		544				544			 544
	\$	658,681	\$	133,311	\$	223,287	\$	154,488	\$	544	\$	31,146	\$	1,201,457	\$	138,962	\$ 1,340,419

STATEMENTS OF CASH FLOWS For the Years Ended June 30, 2022 and 2021

	 2022	2021
Cash Flows from Operating Activities	 	
Change in net assets	\$ (9,599)	\$ 42,707
Adjustments to reconcile change in net assets to		
net cash flows from operating activities:		
Forgiveness of Paycheck Protection Program loans	-	(173,487)
Changes in operating assets and liabilities:		
Government grants receivable	(167,186)	26,052
Prepaid expenses and other assets	(3,064)	1,461
Accounts payable	138,027	(26,327)
Accrued payroll and related liabilities	 22,770	 (10,141)
Net cash flows from operating activities	(19,052)	(139,735)
Cash flows from Financing Activity		
Proceeds from issuance of Paycheck Protection Program loan	-	95,330
Net change in cash and cash equivalents	(19,052)	(44,405)
Cash and Cash Equivalents, beginning of the year	 229,832	274,237
Cash and Cash Equivalents, end of the year	\$ 210,780	\$ 229,832

NOTES TO FINANCIAL STATEMENTS

Note 1 – Organization and Summary of Significant Accounting Policies

The University District Service Fund doing business as The U District Partnership (the Organization) is a nonprofit organization incorporated in the State of Washington in 2002. The Organization assumed the charitable activities of the Greater University Chamber of Commerce on January 1, 2014, at which time the Organization also received its assets and liabilities.

The Organization's purpose is to promote and enhance the business community and to further the growth, development, and health of the greater Seattle University District community. The Organization's activities include organizing community events (namely the University District StreetFair), marketing the district to attract and retain businesses, cultivating a clean and safe environment, and engaging with the community.

Specifically, the Organization's principal services include recruitment of volunteers, developing community leadership, facilitating organizational partnerships, forming and sustaining business district improvement programs, and leading the district's strategic branding and communication efforts.

The Organization's primary source of support and revenue is a grant from the University District Business Improvement Area (the BIA), an agent of the City of Seattle, to provide services that are funded by a Business Improvement Area assessment. During the years ended June 30, 2022 and 2021, the Organization earned \$1,331,964 and \$1,124,646 under this grant, respectively. The Seattle City Council voted to approve the renewal of the BIA on June 8, 2020 for a 12-year term. The renewal ordinance also calls for a competitive process to select the Program Manager after five years. As the grant is the Organization's primary source of support and revenue, the outcome of the selection process may greatly affect its operations.

BIAs are funding mechanisms for business district revitalization and management. BIAs charge assessments on businesses and/or properties within defined boundaries that are used to provide services for the mutual benefit of the businesses and properties being assessed.

The BIA authorizes a special assessment that is levied and collected by the City of Seattle on all properties within the University District's boundaries, except for single-family houses, duplexes, triplexes, or townhouses. The assessment is based upon benefits received related to these improvements and services. The City of Seattle reimburses the Organization for expenses related to these improvements and services.

Each May, the Organization also organizes the "University District StreetFair" event, the longest running street fair in the United States of America, to celebrate neighborhood peace, culture, and community. Event revenue is generated through the rental of vendor booths and through business sponsorships. In 2021, the street fair was canceled due to COVID-19 restrictions.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Actual results could differ from those estimates.

NOTES TO FINANCIAL STATEMENTS

Financial Statement Presentation

The Organization reports information regarding its financial position according to two classes of net assets: without donor restrictions and with donor restrictions. Contributions with donor restrictions that are met in the same year as received are reported as revenues without donor restrictions. Net assets with donor restrictions are entirely restricted for the Christie Park Project at June 30, 2021 and were released during the year ended June 30, 2022.

Cash and Cash Equivalents

Cash and cash equivalents include cash held at a bank. The Organization considers all short-term securities with an original maturity of three months or less to be cash equivalents. At times, cash balances can exceed federally insured limits.

Government Grants Receivable

Government grants receivable consist of revenue earned under grants administered by various state and local government agencies but not yet received. Management reviews grants receivable, estimates the amount of uncollectible accounts, and records an allowance for doubtful accounts (if necessary). Management determined that an allowance for doubtful accounts was not required at June 30, 2022 and 2021.

At June 30, 2022 and 2021, 72% and 94% of government grants receivable were due from the City of Seattle under the BIA grant, respectively. At June 30, 2022, an additional 17% of government grants receivable were due from the City of Seattle under other grants.

Revenue Recognition

Revenue from government grants and contributions are recognized when the award becomes unconditional. Government grants generally become unconditional when a qualified expense is incurred. Revenue from government grants is subject to audit, which could result in adjustments to revenue. The adjustments are recorded at the time that such amounts can first be reasonably determined, normally upon notification by the government agency. During the years ended June 30, 2022 and 2021, no adjustments were made.

During the years ended June 30, 2021 and 202, the Organization received Paycheck Protection Program loans from the Small Business Administration of \$95,330 and \$78,157, respectively. These loans included forgivable conditions which were met during the year ended June 30, 2021 and, therefore, the loans were recognized to government grants - other.

Event revenue, including booth fees and sponsorships, is recognized when the event takes place.

NOTES TO FINANCIAL STATEMENTS

Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the statements of activities and functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Personnel expenses, professional fees, office support, and technology and software are allocated based on estimates of time and effort. Rent and parking as well as insurance are allocated based on an estimated use of square footage. The Organization incurred an immaterial amount of fundraising expense in the years ended June 30, 2022 and 2021; therefore, this classification of expenses is not presented.

Federal Income Taxes

The Organization is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code.

Subsequent Events

Management of the Organization has evaluated subsequent events through the date these financial statements were available to be issued, which was ______.

Note 2 – Liquidity and Availability of Resources

The Organization strives to maintain liquid financial assets and reserves sufficient to cover at least 60 days of general expenditures. This policy was established in order to sustain operations through delays in payments of committed funding and to accept reimbursable grants and grants with the BIA and other organizations without jeopardizing ongoing operations. Financial assets in excess of daily cash requirements are invested in savings accounts (cash and cash equivalents).

The following table reflects the Organization's financial assets as of June 30, 2022 and 2021, available to meet general expenditures within one year of the statement of financial position date.

	2022	 2021		
Financial Assets		 		
Cash and cash equivalents	\$ 210,780	\$ 229,832		
Government grants receivable	229,786	62,600		
Less: Amounts Not Available to be Used Within One Year	440,566	292,432		
Net assets with time and purpose restrictions		 (34,867)		
	\$ 440,566	\$ 257,565		

NOTES TO FINANCIAL STATEMENTS

Note 3 – Lease Commitment

The Organization leases its facilities under a noncancelable operating lease which expires in January 2025. Rent expense under this lease was \$54,125 and \$52,671 for the years ended June 30, 2022 and 2021, respectively. The following table reflects future minimum lease payments for the years ending June 30:

2023	\$ 55,623
2024	57,166
2025	 33,881
	\$ 146,670

990 **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service ▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

A	For the	2021 calend	dar year, or tax year beginning ${ t Jul 1}$, 2021, and endi	ng Jւ	ın 30	, 20 22							
В	Check if a	applicable:	C Name of organization University District Service Fund	l	D Emplo	yer identification number							
	Address	change	Doing business as			168145							
	Name cha	ange	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite		one number							
\Box	Initial retu	ŭ	PO Box 45073		(206)	547-4417							
П	Final retur	n/terminated	City or town, state or province, country, and ZIP or foreign postal code										
\Box	Amended		Seattle, WA 98145		G Gross	receipts \$1,849,774.							
\Box		on pending	F Name and address of principal officer:	H(a) Is this a gr		r subordinates? Yes X No							
		p	John L Blakeney, 1415 NE 45th St Ste 401, Seattle, WA 98	1									
ī	Tax-exen	npt status:	X 501(c)(3)			st. See instructions.							
J	Website:	► www - 11	districtpartnership.org		Group exemption number ►								
			Corporation ☐ Trust ☐ Association ☐ Other ► L Year of form		<u> </u>	of legal domicile: WA							
_	art I	Summa											
_				c development. neig	hhorhood r	evitalization, and livabiity							
ĕ	1	Briefly describe the organization's mission or most significant activities: Economic development, neighborhood revitalization, and livability in the Seattle University District.											
Activities & Governance			Doddolo University District.										
ern	2	Check this	box ▶ ☐ if the organization discontinued its operations or dispose	d of more than	25% of	its net assets.							
Š	1		voting members of the governing body (Part VI, line 1a)		3	16							
∞ ∞	1		independent voting members of the governing body (Part VI, line 1)		4	16							
es	1		i		5	8							
Ĭ	1		per of volunteers (estimate if necessary)		6	75							
Act	1		ated business revenue from Part VIII, column (C), line 12		7a	0.							
			ted business taxable income from Form 990-T, Part I, line 11		7b	0.							
				Prior Yea		Current Year							
•	8	Contributio	ons and grants (Part VIII, line 1h)	232	524.	348,073.							
nue	1		ervice revenue (Part VIII, line 2g)	602.	1,501,267.								
Revenue	1	-	t income (Part VIII, column (A), lines 3, 4, and 7d)	2,200,	, 0021	434.							
æ	1		nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			1011							
			ue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	,126.	1,849,774.								
			I similar amounts paid (Part IX, column (A), lines 1–3)	1,303,	,120.	1,043,114.							
	1		aid to or for members (Part IX, column (A), line 4)										
"	1	-	her compensation, employee benefits (Part IX, column (A), lines 5–10)	568	,981.	666,263.							
Expenses			al fundraising fees (Part IX, column (A), line 11e)	300,	, , , , , ,	000,203.							
en			raising expenses (Part IX, column (D), line 25)										
$\overline{\mathbf{x}}$			enses (Part IX, column (A), lines 11a–11d, 11f–24e)	771	438.	1,193,109.							
			nses. Add lines 13–17 (must equal Part IX, column (A), line 25)	1,340,		1,859,372.							
		-	ess expenses. Subtract line 18 from line 12		,707.	-9,598.							
S		i ieveriue ie	sos expenses. Oubtract line 10 from line 12	Beginning of Curr		End of Year							
ence	20	Total accet	ts (Part X, line 16)		487.	451,685.							
Ass	21		ties (Part X, line 26)		,010.	202,807.							
Net Assets or Fund Balances	22		or fund balances. Subtract line 21 from line 20		477.	248,878.							
	art II		re Block		, 1,,,,	210/0701							
_			I declare that I have examined this return, including accompanying schedules and sta	atements, and to the	e best of r	my knowledge and belief, it is							
			e. Declaration of preparer (other than officer) is based on all information of which prepa			,							
Sign		Signatu	ure of officer	Date)								
He	ere	Johr	n L Blakeney, Executive Director										
			r print name and title										
_	• •	Print/Type	preparer's name Preparer's signature	Date	Check	if PTIN							
Pa		Philip	Lloyd Philip Lloyd	01/06/2023 self-employed P01598099									
	eparei	Firm's non			s EIN ► 4	47-2810714							
US	e Only	v 	dress ► 603 Stewart St, Seattle, WA 98101			06) 382-5552							
Ma	v the IR		this return with the preparer shown above? See instructions		\2	. ▼Yes No							

Part		vice Accomplishments as a response or note to any line in this Part III
1	Briefly describe the organization's	
	Economic development, n	eighborhood revitalization, and livabiity
	in the Seattle Universi	ty District.
2	Did the organization undertake an	significant program services during the year which were not listed on the
2		· · · · · · · · · · · · · · · · · · ·
	If "Yes," describe these new service	
3		ucting, or make significant changes in how it conducts, any program
	services?	· · · · · · · · · · · · · · · · · · ·
	If "Yes," describe these changes of	
4	expenses. Section 501(c)(3) and 5	m service accomplishments for each of its three largest program services, as measured by 01(c)(4) organizations are required to report the amount of grants and allocations to others any, for each program service reported.
4a	(Code:) (Expenses \$ 1	, 724, 646. including grants of \$ 0.) (Revenue \$ 1,501,267.)
	Economic development, n	eighborhood revitalization, and livability in the
		rict. Programs include cleaning, public safety,
		and marketing.
4b	(Code:) (Expenses \$	including grants of \$) (Revenue \$)
4c	(Code:) (Expenses \$	including grants of \$) (Revenue \$)
	Others are all 12	on Only adult O
4d	Other program services (Describe (Expenses \$ include)	
4e	Total program service expenses	7,

b 21

orm 99	90 (2021)		F	Page
Part	IV Checklist of Required Schedules			
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		Yes	No
•	complete Schedule A	1	×	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	×	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		×
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		×
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		×
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		×
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7		×
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		×
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If</i> "Yes," <i>complete Schedule D, Part IV</i>	9		×
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If</i> "Yes," <i>complete Schedule D, Part V</i>	10		×
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	×	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		×
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		×
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		×
e f	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11e		×
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	×	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	•	×
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		×
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		×
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV			
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	14b		×
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	15		×
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	16		×
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	17		×
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	18		×
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	19 20a		×

If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . .

20b

Part I	V Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		×
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J			
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	23 24a	×	×
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b		
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	24d 25a		×
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		×
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		×
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		×
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		×
	A family member of any individual described in line 28a? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	28b 28c		×
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	29		×
31 32	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	31		×
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If</i> "Yes," <i>complete Schedule R, Part I</i>	32		×
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		×
35a b	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a 35b		×
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>	36		×
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		×
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	38	×	
Part	V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a b c	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
J	reportable gaming (gambling) with backup withholding rules for reportable payments to vendors and	10		

Part	V Statements Regarding Other IRS Filings and Tax Compliance (continued)		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 8			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	×	
_	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . See instructions.			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O.	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		×
b	If "Yes," enter the name of the foreign country ▶	₹a		
b	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		×
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		×
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		×
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		×
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		J
d	If "Yes," indicate the number of Forms 8282 filed during the year	76		×
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		×
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		×
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
•	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966?	9a		
a b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9a 9b		
10	Section 501(c)(7) organizations. Enter:	35		
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other sources			
10.	against amounts due or received from them.)	40		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	12a		
b 13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand	44-		
14a b	Did the organization receive any payments for indoor tanning services during the tax year?	14a 14b		<u>×</u> _
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	טדו		
-	excess parachute payment(s) during the year?	15		
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?			
	If "Yes," complete Form 6069.	17		
	n res, complete roini ocos.			

response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Section A. Governing Body and Management No 1a Enter the number of voting members of the governing body at the end of the tax year . . . 1a 16 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent . 1b 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 × Did the organization delegate control over management duties customarily performed by or under the direct 3 supervision of officers, directors, trustees, or key employees to a management company or other person? . 3 × Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 × 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 6 × Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a × Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b × Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a × Each committee with authority to act on behalf of the governing body? 8b × Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O × Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No **10a** Did the organization have local chapters, branches, or affiliates? 10a × If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a × **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a × Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b X Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c 13 13 × Did the organization have a written document retention and destruction policy? 14 × 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official 15a × 15b × If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a × b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ 17 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) 18 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website ☐ Upon request Another's website Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records ▶ The Organization, 1415 NE 45th St Ste 401, Seattle, WA 98105 (206)547-4417

Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No"

Form 990 (2021)

Part VI

Form 990 (2021) Page **7**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization	nor any relate	d org	aniz			ompe	ensa	ated any current	officer, director,	or trustee.
(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	box, office or directo	unless pers		more rson	more than one rson is both an irector/trustee)		(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) John Blakeney	40.00					<u> </u>				
Executive Director				×	×			163,000.	0.	0.
(2) Lois Ko Co-Chair	2.00	×		×				0.	0.	0.
(3) Rob Lubin Co-Chair		×		×				0.	0.	0.
(4) Sally Clark Treasurer	2.00	×		×				0.	0.	0.
(5) Stephen Antupit Secretary	2.00	×		×				0.	0.	0.
(6) Jeanette Henderson Director	1.00	×						0.	0.	0.
(7) John Hix Director	1.00	×						0.	0.	0.
(8) Moe Khan Director	1.00	×						0.	0.	0.
(9) Kristine Kenny Director	1.00	×						0.	0.	0.
(10) Anson Lin Director	1.00	×						0.	0.	0.
(11) Santhi Perumal Director	1.00	×						0.	0.	0.
(12) Trevor Peterson Director	1.00	×						0.	0.	0.
(13) Miles Richardson Director	1.00	×						0.	0.	0.
(14) Don Schultze Director	1.00	×						0.	0.	0.

Part	VII Section A. Officers, Directors, 1	rustees,	Key I	Em	ploy	yee	s, an	d F	lighest Compe	nsated Emplo	yees (c	ontinued)
					(0	C)						
	(A) Name and title	(B) Average hours	box,	unles	neck ss pe	rson	e than o is both or/trus	n an	(D) Reportable compensation	(E) Reportable compensation	Estimat of	(F) red amount other
		per week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/ 1099-MISC/ 1099-NEC)	from related organizations (W-2 1099-MISC/ 1099-NEC)	/ fro	ensation om the zation and rganizations
	lfred Shiga	1.00	×	Ф			ted					
(16) A	irector nna Sorokina irector	1.00	×						0.	0.		0.
(17) J	osh Stabenfelt irector	1.00	×						0.	0.		0.
(18)												
(19)												
(20)												
(21)												
(22)												
(23)												
(24)												
(25)												
1b c	Subtotal	VII, Sectio	n A	:				>	163,000.	0.		0.
d 2		not limited		nose	e list	ted	 above 1	e) w	163,000. Tho received mor	0 . e than \$100,00	O of	0.
3	Did the organization list any former of employee on line 1a? If "Yes," complete s					e, k	кеу е				d 3	Yes No
4	For any individual listed on line 1a, is the organization and related organizations individual	sum of re greater th	portal an \$	ble 150,	con ,000	npe)? <i>I</i>	nsatio	on a s,"	nd other compe	nsation from th	e h	
5	Did any person listed on line 1a receive of for services rendered to the organization	r accrue co		nsa	tion	fro	m any	/ un			4 5	×
Secti	on B. Independent Contractors											
1	Complete this table for your five high compensation from the organization. Report	•				•						•
	(A) Name and business add	ress							(B) Description of serv	vices	(C) Compensa	ation
2	Total number of independent contractor received more than \$100,000 of compens	•	-					th	ose listed abov	re) who		

Part VIII Statement of Revenue

		Check if Schedule	O co	ntains a re	spor	ise or note to ai	ny line in this Pa	ırt VIII		
							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
ທ໌ ທ	1a	Federated campaig	ns .		1a					
Contributions, Gifts, Grants, and Other Similar Amounts	b	Membership dues			1b		-			
ي ق	С	Fundraising events			1c		-			
Łs,	d	Related organization			1d		-			
ia i	e	Government grants			1e	244,873.	-			
in.	f	All other contribution				244,073.	-			
ion	•	and similar amounts no			1f	102 200				
t e	~	Noncash contribution			- ''	103,200.	-			
걸	g	lines 1a–1f				Φ.				
0 2					1g		240 072			
0 "	h	Total. Add lines 1a-	-IT .		•		348,073.			
a)	_					Business Code				
<u>i</u>	2a	Program Fees				900099	118,703.	118,703.	0.	0.
Program Service Revenue	b	Program Reven	ue			900099	1,382,564.	1,382,564.	0.	0.
en.	С									
gram Ser Revenue	d									
igo E	е									
P.	f	All other program se								
	g	Total. Add lines 2a-	-2f .			🕨	1,501,267.			
	3	Investment income								
		other similar amoun	its) .				434.	0.	0.	434.
	4	Income from investr	ment o	of tax-exem	npt bo	ond proceeds ►				
	5	Royalties								
				(i) Real		(ii) Personal				
	6a	Gross rents	6a				-			
	b	Less: rental expenses	6b				-			
	С	Rental income or (loss)	6c				-			
	d	Net rental income o		s)		•				
	7a	Gross amount from		(i) Securit		(ii) Other				
		sales of assets		.,			-			
		other than inventory	7a							
a)	b	Less: cost or other basis					-			
Revenue	-	and sales expenses .	7b							
Ş.	С	Gain or (loss)	7c				-			
Be	d	Net gain or (loss)	70							
ē	~				·					
Other	8a	Gross income from		naraising						
		events (not including		d on line						
		of contributions relate). See Part IV, line								
		•			8a		-			
		Less: direct expens			8b					
	C	Net income or (loss)			g eve	ents ▶				
	9a	Gross income f			_					
		activities. See Part I			9a		_			
		Less: direct expens			9b					
		Net income or (loss)			ctivitie	es >				
	10a	Gross sales of ir		ory, less						
		returns and allowan	ices		10a					
	b	Less: cost of goods			10b					
	С	Net income or (loss)) from	n sales of in	vent	ory >				
SI						Business Code				
e g	11a									
scellaneo Revenue	b									
e e e e e e e e e e e e e e e e e e e	С									
Miscellaneous Revenue	d	All other revenue								
Σ	e	Total. Add lines 11a	a–11c	1		▶				
	12	Total revenue. See					1,849,774.	1,501,267.	0.	434.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX . . . (D) Fundraising (B) Program service expenses Do not include amounts reported on lines 6b. 7b. (A) Total expenses Management and general expenses 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic 2 individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees 163,000. 144,616. 18,384. 0. 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . Other salaries and wages 408,110. 362,081. 46,029. 0. Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) <u>12</u>,934. 14,578. 0. 1,644. 33<u>,</u>789. 3**,**811. Other employee benefits 29**,**978. 9 0. 41,509. 10 Payroll taxes 46,786. 5,277. 0. 11 Fees for services (nonemployees): Management 37,000. 0. 37,000. 0. Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule O.) . 4,791. 609. 0. 5,400. 12 Advertising and promotion 13 29,218. 16,773. 12,445. 0. Office expenses Information technology 6,196. 14 5,497. 699. 0. 15 49,485. Occupancy 55,776. 6,291. 16 0. 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings . 20 21 Payments to affiliates 22 Depreciation, depletion, and amortization . 730**.** 23 6,471. 5,741. 0. Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) Program Contracts 0. 1,047,314. 1,047,314. 0. C d All other expenses 5,734. 3,927. 0. 1,807. 25 **Total functional expenses.** Add lines 1 through 24e 1,859,372. 1,724,646. 134,726. 0. Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720) . . .

Part X Balance Sheet

		Check if Schedule O contains a response or	note t	o any line in this Par	t X		<u> </u>			
					(A) Beginning of year		(B) End of year			
	1	Cash—non-interest-bearing			229,832.	1	100,592.			
	2	Savings and temporary cash investments				2	110,188.			
	3	Pledges and grants receivable, net				3				
	4	Accounts receivable, net			62 , 600.	4	229,783.			
	5	Loans and other receivables from any current of								
		trustee, key employee, creator or founder, subst								
		controlled entity or family member of any of thes	-			5				
	6	Loans and other receivables from other disqual								
		under section 4958(f)(1)), and persons described	in sect	tion 4958(c)(3)(B) .		6				
şţs	7	Notes and loans receivable, net		_		7				
Assets	8	Inventories for sale or use		_		8				
∢	9	Prepaid expenses and deferred charges			6,434.	9	11,122.			
	10a	Land, buildings, and equipment: cost or other								
		basis. Complete Part VI of Schedule D		5,835.						
	b	Less: accumulated depreciation		5,835.	1,621.		0.			
	11					11				
	12	Investments—other securities. See Part IV, line 1		_		12				
	13	Investments—program-related. See Part IV, line		_		13				
	14	Intangible assets		<u> </u>		14				
	15	Other assets. See Part IV, line 11			200 407	15	451 605			
	16	Total assets. Add lines 1 through 15 (must equa			300,487.	16	451,685.			
	17	Accounts payable and accrued expenses		_	42,010.	17	202,807.			
	18	Grants payable	_		18 19					
	19 20		evenue							
	21			<u> </u>		20				
,	22		or custodial account liability. Complete Part IV of Schedule Dnd other payables to any current or former officer, director,							
ţį		trustee, key employee, creator or founder, substi								
i≣		controlled entity or family member of any of thes				22				
Liabilities	23	Secured mortgages and notes payable to unrelated	-	_		23				
	24	Unsecured notes and loans payable to unrelated		· –	0.	24				
	25	Other liabilities (including federal income tax,								
		parties, and other liabilities not included on lines								
		of Schedule D				25				
	26	Total liabilities. Add lines 17 through 25			42,010.	26	202,807.			
S		Organizations that follow FASB ASC 958, che	ck her	e ► 🔀	·		·			
ũ		and complete lines 27, 28, 32, and 33.								
ala	27	Net assets without donor restrictions			258,477.	27	248,878.			
B	28					28				
Net Assets or Fund Balances		Organizations that do not follow FASB ASC 98 and complete lines 29 through 33.	58, che	eck here ▶ □						
or I	29	Capital stock or trust principal, or current funds				29				
sts	30	Paid-in or capital surplus, or land, building, or ed		_		30				
SS	31	Retained earnings, endowment, accumulated inc				31				
۲ ک	32	Total net assets or fund balances			258,477.	32	248,878.			
Se	33	Total liabilities and net assets/fund balances .			300,487.	33	451,685.			
					,		,			

Form 990 (2021) Page **12**

Part	ΧI	Reconciliation of Net Assets				
		Check if Schedule O contains a response or note to any line in this Part XI				
1	Tota	ıl revenue (must equal Part VIII, column (A), line 12)	1	1,8	49,7	74.
2	Tota	ıl expenses (must equal Part IX, column (A), line 25)	2	1,8	59,3	72.
3	Reve	enue less expenses. Subtract line 2 from line 1	3		-9, 5	98.
4	Net	assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	2	58,4	77.
5	Net	unrealized gains (losses) on investments	5			
6	Don	ated services and use of facilities	6			
7	Inve	stment expenses	7			
8	Prio	r period adjustments	8			-1.
9	Othe	er changes in net assets or fund balances (explain on Schedule O)	9			
10		assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	32, 0	column (B))	10	2	48,8	78.
Part	XII		•			
		Check if Schedule O contains a response or note to any line in this Part XII				
					Yes	No
1		ounting method used to prepare the Form 990: Cash Accrual Other				
		e organization changed its method of accounting from a prior year or checked "Other," ex	plain on			
	Sche	edule O.				
2a	Wer	e the organization's financial statements compiled or reviewed by an independent accountant? .		2a		×
	If "Y	es," check a box below to indicate whether the financial statements for the year were com	npiled or			
	revie	ewed on a separate basis, consolidated basis, or both:				
	× s	eparate basis				
b		e the organization's financial statements audited by an independent accountant?		2b	×	
		es," check a box below to indicate whether the financial statements for the year were audit	ed on a			
	sepa	arate basis, consolidated basis, or both:				
	X S	eparate basis Consolidated basis Both consolidated and separate basis				
С		es" to line 2a or 2b, does the organization have a committee that assumes responsibility for ove	rsight of			
	the a	audit, review, or compilation of its financial statements and selection of an independent accounta	nt? .	2c	×	
	If the	e organization changed either its oversight process or selection process during the tax year, ex	plain on			
		edule O.				
3a	As a	result of a federal award, was the organization required to undergo an audit or audits as set for	th in the			
		lle Audit Act and OMB Circular A-133?		3a		×
b	If "Y	es," did the organization undergo the required audit or audits? If the organization did not und	ergo the			
		ired audit or audits, explain why on Schedule O and describe any steps taken to undergo such a		3b		
	•				000	(0004)

REV 07/25/22 PRO Form **990** (2021)

SCHEDULE A (Form 990)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

OMB No. 1545-0047

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name	e of the organization					Employer identification	number				
Univ	versity District Service					46-0468145					
	rt Reason for Public Char	<u> </u>					ons.				
The o	organization is not a private foundat		,		•	•					
1	A church, convention of church					0(b)(1)(A)(i).					
2	A school described in section 1		•		-						
3	A hospital or a cooperative hos										
4	A medical research organization hospital's name, city, and state	:									
5	An organization operated for the section 170(b)(1)(A)(iv). (Comp		college or university	owned o	r operate	d by a government	al unit described in				
6 7	— , , , , , , , , , , , , , , , , , , ,										
8	☐ A community trust described in		•	Part II.)							
9	An agricultural research organizer or university or a non-land-granuniversity:	zation described	l in section 170(b)(1)	(A)(ix) op	erated in r the nan	conjunction with a land a land a land a land state of	and-grant college the college or				
10											
11	☐ An organization organized and	operated exclus	sively to test for public	safety.	See secti	on 509(a)(4).					
12	☐ An organization organized and o										
	one or more publicly supported the box on lines 12a through 12a										
а	Type I. A supporting organization the supported organization supporting organization. Yo	s) the power to	regularly appoint or e	lect a ma	jority of t						
b	Type II. A supporting organ control or management of the organization(s). You must c	ne supporting o	rganization vested in	the same							
С	Type III functionally integr its supported organization(s						ally integrated with,				
d	Type III non-functionally ir that is not functionally integrequirement (see instruction	rated. The organ	nization generally mus	st satisfy	a distribu	ition requirement an					
е	Check this box if the organic functionally integrated, or Ty						e II, Type III				
f	Enter the number of supported or	rganizations .									
g	Provide the following information	about the supp	orted organization(s).								
	(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	(iv) Is the o listed in you docur	r governing	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)				
				Yes	No						
(A)											
(B)											
(C)											
(D)											
(E)											
Tata	.1										

Schedule A (Form 990) 2021 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2017 **(b)** 2018 (c) 2019 (d) 2020 (e) 2021 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3. . . . 4 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) **Public support.** Subtract line 5 from line 4 Section B. Total Support Calendar year (or fiscal year beginning in) ▶ (a) 2017 (b) 2018 (c) 2019 (d) 2020 (e) 2021 (f) Total 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources Net income from unrelated business 9 activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) **Total support.** Add lines 7 through 10 11 Gross receipts from related activities, etc. (see instructions) 12 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 13 Section C. Computation of Public Support Percentage 14 Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f)) % Public support percentage from 2020 Schedule A, Part II, line 14 15 331/3% support test - 2021. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization 331/3% support test - 2020. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported 10%-facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see 18

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	on A. Public Support						
Calen	dar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")	69,751.	89,472.	51,066.	232,524.	348,073.	790 , 886.
2	Gross receipts from admissions, merchandise sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose	1,086,141.	1,130,066.	964,700.	1,124,646.	1,501,267.	5,806,820.
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5	1,155,892.	1,219,538.	1,015,766.	1,357,170.	1,849,340.	6,597,706.
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						6,597,706.
	on B. Total Support				(0		
	dar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6	1,155,892.	1,219,538.	1,015,766.	1,357,170.	1,849,340.	6,597,706.
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties, and income from similar sources.						
		550.	239.	362.	156.	434.	1,741.
b	Unrelated business taxable income (less section 511 taxes) from businesses						
	acquired after June 30, 1975						
•	Add lines 10a and 10b	550.	220	262	156.	121	1 741
11	Net income from unrelated business	550.	239.	362.	156.	434.	1,741.
• • •	activities not included on line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
12	loss from the sale of capital assets						
	(Explain in Part VI.)		11,493.				11,493.
13	Total support. (Add lines 9, 10c, 11,		11,133.				11,133.
		1.156.442	1.231.270	1.016.128	1.357.326	1.849.774	6,610,940.
14	First 5 years. If the Form 990 is for the						
	organization, check this box and stop he	•			•		
Section	on C. Computation of Public Support						
15	Public support percentage for 2021 (line	8, column (f), d	ivided by line	13, column (f))		15	99.8 %
16	Public support percentage from 2020 Sci						99.71 %
	on D. Computation of Investment In					•	_
17	Investment income percentage for 2021 (y line 13, colu	ımn (f))	17	0.03 %
18	Investment income percentage from 2020			•			0.03 %
19a	331/3% support tests-2021. If the organ						
	17 is not more than 331/3%, check this box	and stop here.	The organization	on qualifies as	a publicly supp	orted organizat	ion . ► 🔀
b	331/3% support tests - 2020. If the organize	zation did not c	heck a box on	line 14 or line	19a, and line 16	is more than 3	
	line 18 is not more than 331/3%, check this	box and stop h	ere. The organi	ization qualifies	as a publicly s	upported organ	nization 🕨 🗌
20	Private foundation. If the organization di	id not check a	box on line 14.	, 19a, or 19b, o	check this box	and see instru	

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.			
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	4c		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity	6		
_	with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line			

- Did the organization make a loan to a disqualified person (as defined in section 4958) not described on lin-7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- **c** Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

8

9a

9b

9с

10a

10b

Part	V Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c,			
	provide detail in Part VI.	11c		
Section	on B. Type I Supporting Organizations			•
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Section	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Section	on D. All Type III Supporting Organizations	•		
	71 217 m 1) po m cuppor mig 0. gameanono		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
^		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
Section	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see i	nstru	ctions	s).
a b c	 ☐ The organization satisfied the Activities Test. Complete line 2 below. ☐ The organization is the parent of each of its supported organizations. Complete line 3 below. ☐ The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3 a	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No," provide details in Part VI.</i>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3h		

Part	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations							
1	\square Check here if the organization satisfied the Integral Part Test as a qualifying	g tru	st on Nov. 20, 1970 (expla	ain in Part VI). See				
	instructions. All other Type III non-functionally integrated supporting organ	nizat	ions must complete Secti	ions A through E.				
Sect	ion A-Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)				
1	Net short-term capital gain	1						
2	Recoveries of prior-year distributions	2						
3	Other gross income (see instructions)	3						
4	Add lines 1 through 3.	4						
5	Depreciation and depletion	5						
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6						
7	Other expenses (see instructions)	7						
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8						
Sect	ion B-Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)				
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):							
а	Average monthly value of securities	1a						
b	Average monthly cash balances	1b						
С	Fair market value of other non-exempt-use assets	1c						
d	Total (add lines 1a, 1b, and 1c)	1d						
е	Discount claimed for blockage or other factors (explain in detail in Part VI):							
2	Acquisition indebtedness applicable to non-exempt-use assets	2						
3	Subtract line 2 from line 1d.	3						
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4						
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5						
6	Multiply line 5 by 0.035.	6						
7	Recoveries of prior-year distributions	7						
8	Minimum Asset Amount (add line 7 to line 6)	8						
Sect	ion C-Distributable Amount	1		Current Year				
1	Adjusted net income for prior year (from Section A, line 8, column A)	1						
2	Enter 0.85 of line 1.	2						
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3						
4	Enter greater of line 2 or line 3.	4						
5	Income tax imposed in prior year	5						
6	Distributable Amount. Subtract line 5 from line 4, unless subject to							
•	emergency temporary reduction (see instructions).	6						
7	Check here if the current year is the organization's first as a non-functional (see instructions)	ally i	ntegrated Type III suppor	rting organization				

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Part V Section D-Distributions **Current Year** Amounts paid to supported organizations to accomplish exempt purposes 1 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 Administrative expenses paid to accomplish exempt purposes of supported organizations 3 Amounts paid to acquire exempt-use assets 4 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) 5 5 Other distributions (describe in Part VI). See instructions. 6 6 7 Total annual distributions. Add lines 1 through 6. 7 Distributions to attentive supported organizations to which the organization is responsive 8 (provide details in Part VI). See instructions. 8 Distributable amount for 2021 from Section C, line 6 9 9 10 10 Line 8 amount divided by line 9 amount (ii) (iii) **Underdistributions** Section E—Distribution Allocations (see instructions) **Distributable Excess Distributions** Pre-2021 Amount for 2021 Distributable amount for 2021 from Section C, line 6 2 Underdistributions, if any, for years prior to 2021 (reasonable cause required - explain in Part VI). See instructions. Excess distributions carryover, if any, to 2021 **a** From 2016 From 2017 **c** From 2018 **d** From 2019 **e** From 2020 Total of lines 3a through 3e Applied to underdistributions of prior years Applied to 2021 distributable amount Carryover from 2016 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. Distributions for 2021 from 4 Section D, line 7: Applied to underdistributions of prior years Applied to 2021 distributable amount Remainder. Subtract lines 4a and 4b from line 4. Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions. Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. Excess distributions carryover to 2022. Add lines 3j and 4c. Breakdown of line 7: Excess from 2017 . . . Excess from 2018 . . . Excess from 2019 . . . Excess from 2020 . . .

Excess from 2021 . . .

Schedule A (Form 990) 2021 Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) Pt III Ln 12: Other Income Part III, Line 12 Description: Other Exempt Purpose Related Income 2018: 11493.

Schedule B (Form 990)

Schedule of Contributors

OMB No. 1545-0047

Employer identification number

46-0468145

Department of the Treasury Internal Revenue Service

Name of the organization

University District Service Fund

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

2021

Organization type (check one): Filers of: Section: Form 990 or 990-EZ × 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation ☐ 527 political organization Form 990-PF ☐ 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 331/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line

2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization
University District Service Fund

Employer identification number

46-0468145

Part I	Contributors (see instructions).	. Use duplicate copies of Part I if additional space is needed.
--------	----------------------------------	---

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	King County 500 Fourth Ave Seattle WA 98104	\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	University of Washington General Administration Seattle WA 98195	\$ 47,860.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	City of Seattle 700 Fifth Ave Seattle WA 98104	\$ 33,208.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	Graduate Seattle		Person ⊠ Payroll □
	4507 Booklyn Ave NE Seattle WA 98105	\$ 22,500.	Noncash (Complete Part II for noncash contributions.)
(a) No.	Son++lo WA 98105	\$ 22,500. (c) Total contributions	Noncash (Complete Part II for
	Seattle WA 98105	(c)	Noncash (Complete Part II for noncash contributions.)
No.	Seattle WA 98105 (b) Name, address, and ZIP + 4 Comcast 15815 25th Ave W	(c) Total contributions	Noncash (Complete Part II for noncash contributions.) (d) Type of contribution Person Payroll Noncash (Complete Part II for

Schedule B (Form 990) (2021)

Name of organization
University District Service Fund

Employer identification number
46-0468145

Part I	Contributors	(see instructions).	Use duplicate co	pies of Part I if	additional space is	needed.
--------	--------------	---------------------	------------------	-------------------	---------------------	---------

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	Geico 1 GEICO Blvd Fredericksburg VA 22412	\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8	University District Rotary PO Box 31125 Seattle WA 98103	\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9 (a)	Safeway 5918 Stoneridge Mall Rd Pleasanton CA 94588 (b)	\$10,000.	Person X Payroll
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person

Schedule B (Form 990) (2021)

Name of organization

Employer identification number

University District Service Fund

46-0468145

Part II	Noncash Property (see instructions). Use duplicate copie	es of Part II if additional space	ce is needed.
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	

Schedule B (Form 990) (2021)

Employer identification number

46-0468145 University District Service Fund Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶ Use duplicate copies of Part III if additional space is needed (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (c) Use of gift (b) Purpose of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (c) Use of gift (b) Purpose of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

Name of organization

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Employer identification number

	versity District Service Fund		46-0468145
Par			ls or Accounts.
	Complete if the organization answered "	· · · · · · · · · · · · · · · · · · ·	
1 2	Total number at end of year	(a) Donor advised funds	(b) Funds and other accounts
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor a		
•	funds are the organization's property, subject to the	•	
6	Did the organization inform all grantees, donors, are only for charitable purposes and not for the benefit		
	The state of the s		· · · · · · · · · · · · · · · · · · ·
Par			
rai	Complete if the organization answered "	Yes" on Form 990 Part IV line 7	
1	Purpose(s) of conservation easements held by the o		
·	Preservation of land for public use (for example, recreations)		f a historically important land area
	Protection of natural habitat	· · · · · · · · · · · · · · · · · · ·	f a certified historic structure
	☐ Preservation of open space		
2	Complete lines 2a through 2d if the organization hel	d a qualified conservation contribution	n in the form of a conservation
	easement on the last day of the tax year.		Held at the End of the Tax Year
а			
b	Total acreage restricted by conservation easements		
c d	Number of conservation easements on a certified hi Number of conservation easements included in (
u			· 2d
3	Number of conservation easements modified, trans		
_	tax year ▶		g
4	Number of states where property subject to conserv		
5	Does the organization have a written policy regard		_
	violations, and enforcement of the conservation eas		· · · · · Yes . No
6	Staff and volunteer hours devoted to monitoring, inspec	ting, handling of violations, and enforcing	conservation easements during the year
_	<u> </u>		
7	Amount of expenses incurred in monitoring, inspecting \$\rightarrow\$\$	g, nandling of violations, and enforcing of	conservation easements during the year
8	Does each conservation easement reported on line 2	P(d) above satisfy the requirements of s	section 170(h)(4)(B)(i)
Ū			· · · · · · · · · · Yes · No
9	In Part XIII, describe how the organization reports co	onservation easements in its revenue a	
	balance sheet, and include, if applicable, the text of		incial statements that describes the
	organization's accounting for conservation easemer		
Part			Other Similar Assets.
	Complete if the organization answered "		
1a	If the organization elected, as permitted under FASI of art, historical treasures, or other similar assets service, provide in Part XIII the text of the footnote to	held for public exhibition, education,	, or research in furtherance of public
b	If the organization elected, as permitted under FAS art, historical treasures, or other similar assets held provide the following amounts relating to these item	for public exhibition, education, or res is:	earch in furtherance of public service,
	(i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X		• \$
	(ii) Assets included in Form 990, Part X		• \$
2	If the organization received or held works of art, following amounts required to be reported under FA	historical treasures, or other similar	assets for financial gain, provide the
а	Revenue included on Form 990, Part VIII, line 1 .		▶ \$

b Assets included in Form 990, Part X

Schedule D (Form 990) 2021 Page **2**

Part	Organizations Maintaining Col	lections of Art,	Historical	Treasures	, or Otl	her Similar Ass	ets (cont	tinued)
3	Using the organization's acquisition, acce collection items (check all that apply):	ssion, and other	records, che	eck any of th	e follow	ing that make sig	nificant u	se of its
а	☐ Public exhibition		d 🗌 Loar	n or exchang	e progra	am		
b	☐ Scholarly research		e 🗌 Othe	er				
С	☐ Preservation for future generations							
4	Provide a description of the organization's XIII.	s collections and	explain how	they further	the org	anization's exemp	ot purpose	e in Part
5	During the year, did the organization solid assets to be sold to raise funds rather than							☐ No
Part	IV Escrow and Custodial Arrange	ements.						
	Complete if the organization ans 990, Part X, line 21.					•		orm
1a	Is the organization an agent, trustee, cus included on Form 990, Part X?						☐ Yes	☐ No
b	If "Yes," explain the arrangement in Part X	III and complete t	he following	table:		Am	ount	
С	Beginning balance				1c			
d	Additions during the year				1d			
е	Distributions during the year				1e			
f	Ending balance				1f			
2a	Did the organization include an amount on	Form 990, Part X	(, line 21, for	escrow or co	ustodial	account liability?	☐ Yes	☐ No
b	If "Yes," explain the arrangement in Part X	III. Check here if t	he explanati	on has been	provide	d on Part XIII .		
Part								
	Complete if the organization ans	swered "Yes" or	n Form 990,	Part IV, line	e 10.			
	(a)	Current year	(b) Prior year	(c) Two year	rs back	(d) Three years back	(e) Four ye	ars back
1a	Beginning of year balance							
b	Contributions							
С	Net investment earnings, gains, and losses							
d	Grants or scholarships							
е	Other expenditures for facilities and programs							
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of the co	urrent vear end b	alance (line 1	g, column (a	ı)) held a	ns:		
а	Board designated or quasi-endowment ▶	%	,	· ·	,,			
b	Permanent endowment ► %	, 6						
С	Term endowment ▶ %							
	The percentages on lines 2a, 2b, and 2c sl	hould equal 100%	ó.					
3a	Are there endowment funds not in the pos	ssession of the o	rganization tl	hat are held	and adr	ministered for the		
	organization by:						Y	es No
	(i) Unrelated organizations						3a(i)	
							3a(ii)	
b	If "Yes" on line 3a(ii), are the related organi	izations listed as	required on S	Schedule R?			3b	
4	Describe in Part XIII the intended uses of the	he organization's	endowment	funds.				
Part	VI Land, Buildings, and Equipmer	nt.						
	Complete if the organization ans	swered "Yes" or	Form 990,	Part IV, line	e 11a. S	See Form 990, F	Part X, lin	e 10.
	Description of property	(a) Cost or other b (investment)	1 ' '	t or other basis (other)		Accumulated preciation	(d) Book v	alue
1a	Land							
b	Buildings							
C	Leasehold improvements							
d	Equipment	5,8	35.			5,835.		0.
e	Other	,						
Total.	Add lines 1a through 1e. (Column (d) must	equal Form 990, I	Part X, colum	nn (B), line 10	Oc.)	•		0.

Part VII	Investments – Other Securities.			
	Complete if the organization answered "Yes" on Fo	rm 990, Part IV, lin	e 11b. See Form	990, Part X, line 12.
	(a) Description of security or category (including name of security)	(b) Book value	· , ,	od of valuation: of-year market value
(1) Financial	derivatives			
(2) Closely h	neld equity interests			
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
	mn (b) must equal Form 990, Part X, col. (B) line 12.) .			
Part VIII	Investments – Program Related.			
	Complete if the organization answered "Yes" on Fo	rm 990, Part IV, lin	e 11c. See Form	990, Part X, line 13.
	(a) Description of investment	(b) Book value		od of valuation: f-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	mn (b) must equal Form 990, Part X, col. (B) line 13.) .			
Part IX	Other Assets.			
	Complete if the organization answered "Yes" on Fo	rm 990, Part IV, lin	e 11d. See Form	
	(a) Description			(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)	mn (b) must equal Form 990, Part X, col. (B) line 15.)			
Part X	Other Liabilities.	<u> </u>		
I alt X	Complete if the organization answered "Yes" on Fo	rm 990 Part IV lin	a 11a or 11f See	Form 990 Part X
	line 25.	1111 000, 1 art 10, 1111	0 110 01 111. 000	Tomin 550, rant A,
1.	(a) Description of liability			(b) Book value
(1) Federal ir	***			(2) 2001. Talas
(2)	isome taxes			
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	mn (b) must equal Form 990, Part X, col. (B) line 25.)			
	runcertain tax positions. In Part XIII, provide the text of the footn		n's financial statemer	its that reports the
	s liability for uncertain tax positions under FASB ASC 740. Chec			

Schedule D (Form 990) 2021 Page 4

Part		•	Retur	n.
	Complete if the organization answered "Yes" on Form 990,	Part IV, line 12a.		
1	Total revenue, gains, and other support per audited financial statements		1	1,849,774.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
С	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	1,849,774.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line		5	1,849,774.
Part			er Ret	urn.
	Complete if the organization answered "Yes" on Form 990,			
1	Total expenses and losses per audited financial statements		1	1,859,373.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
С	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	1,859,373.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, lin	e 18.)	5	1,859,373.
Part	• •			
	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and			
2; Parl	XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	to provide any additional i	nformat	ion.

Schedule D (Fo	rm 990) 2021	Page \$
Part XIII	Supplemental Information (continued)	

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

University District Service Fund

Employer identification number 46-0468145

Part	t I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided a 990, Part VII, Section A, line 1a. Complete Part III to provide a			
	☐ First-class or charter travel ☐ Hou	sing allowance or residence for personal use		
	☐ Travel for companions ☐ Pay	ments for business use of personal residence		
	☐ Tax indemnification and gross-up payments ☐ Hea	lth or social club dues or initiation fees		
	☐ Discretionary spending account ☐ Per	sonal services (such as maid, chauffeur, chef)		
b	If any of the boxes on line 1a are checked, did the organ or reimbursement or provision of all of the expenses			
	explain)	
2	Did the organization require substantiation prior to re directors, trustees, and officers, including the CEO/Execu 1a?	tive Director, regarding the items checked on line	Γ	
3	Indicate which, if any, of the following the organization use organization's CEO/Executive Director. Check all that appl related organization to establish compensation of the CEO	y. Do not check any boxes for methods used by a		
	☐ Compensation committee ☐ Writ	ten employment contract		
	☐ Independent compensation consultant ☐ Cor	npensation survey or study		
	☐ Form 990 of other organizations ☐ App	roval by the board or compensation committee		
4	During the year, did any person listed on Form 990, Part Vi organization or a related organization:	I, Section A, line 1a, with respect to the filing		
а	Receive a severance payment or change-of-control payme	nt?	1	×
b	Participate in or receive payment from a supplemental non	qualified retirement plan? 4k)	×
С	Participate in or receive payment from an equity-based con	mpensation arrangement? 40	;	×
	If "Yes" to any of lines 4a-c, list the persons and provide the	ne applicable amounts for each item in Part III.		
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organiza	tions must complete lines 5–9.		
5	For persons listed on Form 990, Part VII, Section A, compensation contingent on the revenues of:			
а	The organization?			×
b	Any related organization?			×
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, compensation contingent on the net earnings of:	ine 1a, did the organization pay or accrue any		
а	The organization?		1	×
b	Any related organization?	6k)	×
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, lir payments not described on lines 5 and 6? If "Yes," described	ne 1a, did the organization provide any nonfixed e in Part III		×
8	Were any amounts reported on Form 990, Part VII, paid or			
	to the initial contract exception described in Regulation Part III			×
	mratm			<u> </u>
9	If "Yes" on line 8, did the organization also follow the Regulations section 53.4958-6(c)?			

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation				(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)–(D)	in column (B) reported as deferred on prior Form 990
John Blakeney	(i)	163,000.	0.	0.	4,890.	1,044.	168,934.	0.
1 Executive Director	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
2	(ii)							
	(i)							
3	(ii)							
	(i)							
4	(ii)							
	(i)							
5	(ii)							
	(i)							
6	(ii)							
	(i)							
7	(ii)							
	(i)							
_ 8	(ii)							
	(i)							
9	(ii)							
	(i)							
_10	(ii)							
	(i)							
_11	(ii)							
	(i)							
12	(ii)							
	(i)							
_13	(ii)							
	(i)							
_14	(ii)							
	(i)							
_15	(ii)							
	(i)							
16	(ii)							

Part III Supplemental Information	
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this	par
or any additional information.	

Schedule J (Form 990) 2021

Page 3

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service

Name of the organization

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

University District Service Fund	46-0468145
Pt III, Line 2: The Organization assumed the charitable activities	s of the Greater
University Chamber of Commerce on 1/1/2014, and received its asse	ts and liabilities.
There were no changes this year.	
Pt VI, Line 11b: The Board reviews the 990 at a meeting prior to	its submission
to the IRS as standard operating procedure.	
Pt VI, Line 15a: The Board sets compensation levels for its CEO as	nd is an independent
body of members from the CEO.	

Form **8879-TE**

IRS e-file Signature Authorization for a Tax Exempt Entity

OMB No. 1545-0047

2021

Department of the Treasury Internal Revenue Service

For calendar year 2021, or fiscal year beginning _Jul 1 , 2021, and ending Jun 30 , 2022

▶ Do not send to the IRS. Keep for your records.

► Go to www.irs.gov/Form8879TE for the latest information.

EIN or SSN 46-0468145 University District Service Fund Name and title of officer or person subject to tax John L Blakeney, Executive Director Type of Return and Return Information Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. **Do not** complete more than one line in Part I. 1a Form 990 check here . . ► 🔀 **b Total revenue.** if any (Form 990, Part VIII, column (A), line 12) . . . 1,849,774. Form 990-EZ check here . ▶ □ **b Total revenue,** if any (Form 990-EZ, line 9) 3a Form 1120-POL check here ► **b Total tax** (Form 1120-POL, line 22) Form 990-PF check here . ▶ □ **b** Tax based on investment income (Form 990-PF, Part V, line 5) . 4a 4b **b Balance due** (Form 8868, line 3c) Form 8868 check here . . ▶ □ 5b 6a Form 990-T check here . ▶ □ **b Total tax** (Form 990-T, Part III, line 4) Form 4720 check here . . ▶ **b Total tax** (Form 4720, Part III, line 1) 7a 7b Form 5227 check here . . ▶ □ **b FMV** of assets at end of tax year (Form 5227, Item D) . . . Form 5330 check here . . ▶ □ **b Tax due** (Form 5330, Part II, line 19) 9b 92 Form 8038-CP check here ▶ **b** Amount of credit payment requested (Form 8038-CP, Part III, line 22) 10a **Declaration and Signature Authorization of Officer or Person Subject to Tax** Part II Under penalties of perjury, I declare that 🗵 I am an officer of the above entity or 🗌 I am a person subject to tax with respect to (name of entity) , (EIN) and that I have examined a copy of the 2021 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only ▼ Lauthorize Seattle CFO Services to enter my PIN as my signature **ERO firm name** Enter five numbers, but on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen. Signature of officer or person subject to tax ▶ Date ▶ **Certification and Authentication** Part III **ERO's EFIN/PIN.** Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN. 5 5 5 Do not enter all zeros I certify that the above numeric entry is my PIN, which is my signature on the 2021 electronically filed return indicated above. I confirm that I

am submitting this return in accordance with the requirements of **Pub. 4163**, Modernized e-File (MeF) Information for Authorized IRS *e-file* Providers for Business Returns.

ERO's signature ►

Date ► 01/06/2023

UDP FINANCE COMMITTEE NARRATIVE

Finance Committee Meeting 1/13/23

The year is off to a strong start with spending largely on track with what was planned for the FY 2023 budget. Aggressive pursuit of grant and donation dollars continues to grow our impact and spending. This obviously exceeds current base assessment dollars available to the organization, but many of these programs are one-time expenses. For ongoing programs, we are tracking closely to see how much will be back-filled by new assessment dollars from the new residential towers and can plan the FY2024 budget and work plan accordingly.

Balance Sheet Report

The balance sheet is largely similar to where we were last year with respect to cash on hand. We have a hefty number on the receivables line due to grants. Note we no longer have a Wells Fargo account after unloading the Christie Park project finances.

Budget Report

The comments below add context and details to variances seen in the budget report. The numbers along the left side of the page correspond with the numbers on the budget report:

Income:

44300 – BIA Income: BIA spending lagged this year due to a couple of months during which we had open positions. BIA spending stepped-up this fall with the additional spending on weekend security, but still lags because of grants and programs that will accelerate this spring.

44530 – Grant Income: We have received new placemaking grants, which have bumped us up in the category. We will need to plan for how to track the \$5 million Dept. of Commerce grant this spring.

4700 – Program Fees Income: Street Fair has already started to book vendors, which has accelerated our income on this line.

47215 – Sponsorships: Our food walk goals were not met, but we underspent on the movie series, and have some cost savings and activation grant dollars that we have used to back-fill some of this deficit. We need to step-up sponsor outreach for Street Fair and our spring promotions.

Expense:

60000 – Staffing: Because the two support positions in marketing and economic development didn't start until three months into the fiscal year, we will continue to run a deficit on this line for the time being. We may bundle this with incoming grant admin money to bring on support to help with grant and org. administration.

62400 – Supplies Expense: This underspend is mostly a timing issue and largely related to the cleaning program.

62500 – Travel and Meetings: This overage is related to our travel to the International Downtown Association—the hotel cost was higher than anticipated and we brought two board members.

70320 – Contracted Services: We have a slight underspend on contracted services, related to a timing issue around the arts and culture work and some of the season-specific cleaning work.

70330—Design of Website/Posters: The launch and refresh of the U District Partnership website will incur costs this month, which will pick up the pace of spending in this category.

BIA Budget Tracker

BIA spending still shows some distortion, due to incoming grants and donations. Some of our programs show no expense in December because they drew down income from grants, fees and sponsorships. Overall, spending of BIA dollars so far this year is largely tracking our expectations as set forth in the FY 2023 budget.

FY 2022 Audit & 990

Greenwood Ohlund has completed their analysis and will be presenting their draft audit report to the committee and board this month. In general, it's positive and shows no material findings. The draft audit and Form 990 accompany this narrative for your reference.

Next Month

The Finance Committee will talk about an updated a three month operating reserve policy, based on core, sustained program spending, in addition to new tracking for the Department of Commerce grant.

The U District Partnership Balance Sheet Prev Year Comparison As of December 31, 2022

	Dec 31, 22	Dec 31, 21	\$ Change
ASSETS			
Current Assets			
Checking/Savings			
10100 · Operating Bank Accounts			
10110 · WSECU Checking	112,859.17	76,561.48	36,297.69
10103 · UDP WF Checking 0122	0.00	23,729.77	-23,729.77
10111 · WSECU Savings	160,005.00	160,178.68	-173.68
Total 10100 · Operating Bank Accounts	272,864.17	260,469.93	12,394.24
Total Checking/Savings	272,864.17	260,469.93	12,394.24
Accounts Receivable	126,728.60	100,827.79	25,900.81
Other Current Assets	3,948.98	-476.37	4,425.35
Total Current Assets	403,541.75	360,821.35	42,720.40
Fixed Assets	0.00	1,620.92	-1,620.92
Other Assets	3,235.87	3,235.87	0.00
TOTAL ASSETS	406,777.62	365,678.14	41,099.48
LIABILITIES & EQUITY			
Liabilities			
Current Liabilities			
Accounts Payable	66,099.88	33,960.31	32,139.57
Credit Cards	15,019.09	6,640.70	8,378.39
Other Current Liabilities	31,958.08	14,950.01	17,008.07
Total Current Liabilities	113,077.05	55,551.02	57,526.03
Total Liabilities	113,077.05	55,551.02	57,526.03
Equity			
32000 · Unrestricted Net Assets	248,880.08	258,477.14	-9,597.06
Net Income	44,820.49	51,649.98	-6,829.49
Total Equity	293,700.57	310,127.12	-16,426.55
TOTAL LIABILITIES & EQUITY	406,777.62	365,678.14	41,099.48

The U District Partnership Budget Report July through December 2022

	Jul - Dec 22	YTD Budget	\$ Over Budget	Annual Budget
Ordinary Income/Expense				
Income				
44430 · BIA Contract	675,543.56	739,540.42	-63,996.86	1,562,325.85
44530 · Grants Income	86,093.99	55,999.96	30,094.03	112,000.00
47000 · Program Fees Income	68,346.28	40,000.00	28,346.28	170,000.00
47213 · Retail Income	0.00	1,250.02	-1,250.02	2,500.00
47215 · Sponsorships	24,500.00	60,000.00	-35,500.00	135,000.00
43400 · Donations/Partnerships	111,014.72	114,863.62	-3,848.90	153,700.00
46400 · Interest and Other	52.60	0.00	52.60	0.00
Total Income	965,551.15	1,011,654.02	-46,102.87	2,135,525.85
Gross Profit	965,551.15	1,011,654.02	-46,102.87	2,135,525.85
Expense				
60000 · Staffing				
60100 · Wages & Salaries Expense	344,498.34	385,505.40	-41,007.06	771,010.80
60020 · Payroll Taxes	28,246.15	31,262.46	-3,016.31	62,524.92
60030 · Medical Benefits	18,934.63	24,043.38	-5,108.75	48,086.76
60040 · Retirement Benefits	8,634.99	10,878.72	-2,243.73	21,757.44
Total 60000 · Staffing	400,314.11	451,689.96	-51,375.85	903,379.92
61000 · Professional & Contract Expense				
61100 · Accounting Fees	26,500.00	27,000.00	-500.00	42,000.00
61110 · HR Consulting	0.00	999.98	-999.98	2,000.00
61120 · Legal Fees	0.00	249.98	-249.98	500.00
Total 61000 · Professional & Contract Expense	26,500.00	28,249.96	-1,749.96	44,500.00
62000 · Office and Overhead				
63600 · Banking and Service Fees	383.12	0.00	383.12	0.00
62800 · Dues and Memberships	685.16	750.00	-64.84	1,500.00
62200 · Insurance Expenses	3,677.32	2,300.02	1,377.30	4,600.00
63100 · Licenses and Permits	975.00	860.00	115.00	920.00
63120 · Merchandise	0.00	1,250.02	-1,250.02	2,500.00
62300 · Office Equipment	6,505.24	7,250.00	-744.76	11,100.00
62900 · Postage, Mailing Service	409.84	299.96	109.88	600.00
62100 · Rent, Parking, Utilities	29,024.04	28,394.02	630.02	56,788.00
63300 · Staff/Board Development	10,584.23	10,000.10	584.13	20,000.00
62400 · Supplies Expense	7,026.29	14,799.98	-7,773.69	32,600.00
62700 · Technology and Software	7,669.28	5,949.98	1,719.30	11,900.00
62600 · Telephone, Telecommunications	758.48	1,460.02	-701.54	2,920.00
62500 · Travel and Meetings	8,482.71	3,750.00	4,732.71	7,500.00
Total 62000 · Office and Overhead	76,180.71	77,064.10	-883.39	152,928.00
70000 · Direct Program Expenses				
70300 · Advertising and Marketing	13,111.12	15,500.00	-2,388.88	25,000.00
70320 · Contracted Services	296,823.04	312,499.96	-15,676.92	616,000.00
70330 · Design of Website/Posters	1,000.00	9,250.00	-8,250.00	19,250.00
70340 · Equipment Rental	8,886.85	10,999.98	-2,113.13	12,000.00
70350 · Event Entertainment	8,285.00	5,000.00	3,285.00	5,000.00

3:49 PM 01/11/23 Accrual Basis

The U District Partnership Budget Report

July through December 2022

70360 · Other Program Expenses
70370 · Printing and Reproduction
70380 · Repairs and Maintenance
Total 70000 · Direct Program Expenses
Total Expense

Net Income

Jul - Dec 22	YTD Budget	\$ Over Budget	Annual Budget
83,886.81	81,900.02	1,986.79	320,300.00
5,743.02	4,500.02	1,243.00	13,750.00
0.00	5,000.02	-5,000.02	10,000.00
417,735.84	444,650.00	-26,914.16	1,021,300.00
920,730.66	1,001,654.02	-80,923.36	2,122,107.92
44,820.49	10,000.00	34,820.49	13,417.93

2022-23 University District BIA

Budget Tracker -November 2022

ACCOUNTS	Budget	TO DATE	REMAINING	% Expended		Jul	Aug	Sep	Oct
Program Management	173,802	101,611.54	72,190	58.5%	\$	12,278.51	\$ 14,399.04	\$ 28,272.17	\$ 11,975.95
Clean Environment	398,750	180,278.03	218,472	45.2%	\$	33,998.55	\$ 33,879.61	\$ 25,148.19	\$ 33,368.49
Public Safety	298,852	106,748.07	192,104	35.7%	\$	31,290.24	\$ (52,950.91)	\$ 31,569.27	\$ 35,997.57
Urban Vitality	207,896	58,773.45	149,122	28.3%	\$	13,559.54	\$ 13,578.95	\$ 17,899.04	\$ 16,541.67
Economic Development	190,625	95,250.91	95,374	50.0%	\$	23,901.28	\$ 14,092.16	\$ 19,908.17	\$ 17,758.30
Marketing	213,110	87,313.18	125,797	41.0%	\$	9,392.49	\$ 9,676.80	\$ 22,951.77	\$ 19,485.20
Food Wallk	18,464	28,990.34	-10,527	157.0%	\$	(9,789.97)	\$ 4.82	\$ 8,937.63	\$ 27,939.29
Cherry Blossom	12,164	2,402.73	9,761	19.8%	\$	436.84	\$ 436.84	\$ 436.63	\$ 435.45
Other Events	23,664	7,391.77	16,272	31.2%	\$	602.16	\$ 956.15	\$ 4,136.93	\$ 1,036.82
Street Fair	25,000	6,783.54	18,216	27.1%	\$	1,667.48	\$ 1,706.12	\$ 1,722.05	\$ 1,687.89
Total Requested	1,562,326	675,543.56	886,782	43.2%	\$	117,337.12	\$ 35,779.58	\$ 160,981.85	\$ 166,226.63

	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Program Management	\$ 14,830.86	\$ 19,855.01						
Clean Environment	\$ 28,542.25	\$ 25,340.94						
Public Safety	\$ 27,667.68	\$ 33,174.22						
Urban Vitality	\$ (2,805.75)	\$ -						
Economic Development	\$ 19,591.00	\$ -						
Marketing	\$ 12,363.45	\$ 13,443.47						
Food Wallk	\$ 1,250.00	\$ 648.57						
Cherry Blossom	\$ 425.96	\$ 231.01						
Other Events	\$ 427.33	\$ 232.38						
Street Fair	\$ -	\$ -						
	\$ 102,292.78	\$ 92,925.60	-	-	-	-	-	

U District Partnership Priorities for the North Seattle Lid I-5 Feasibility Study

Issue Context

In recent years, cities like Dallas, Phoenix and Washington D.C. have had success recapturing greenspace, developable land and connectivity in their downtowns by lidding their urban highways. Locally, major freeway projects have been catalysts for lids in Montlake, Bellevue, and Mercer Island. Five years ago, a group of community organizers in Seattle founded the Lid I-5 Coalition, through which they have been able to garner support and funding for lidding portions of Interstate-5 (I-5) in the center city.

As the Washington State Department of Transportation (WSDOT) looks to scope and make seismic and connectivity upgrades for I-5, the Lid I-5 group has been engaging other Seattle communities that are adjacent to I-5 to explore opportunities for additional lids and community improvements. In 2022, Lid I-5 engaged the U District, Roosevelt and Wallingford in initial conversations about a feasibility study for a lid between NE 45th and 50th Streets. This work also coincides with the City's Comprehensive Plan and Transportation Plan updates, which will conclude in 2024 and drive the vision for land use and transportation planning in the city for years to come.

As a next step, the Lid I-5 Coalition is meeting with our State Legislative delegation and other representatives to seek funding for this initial feasibility study. The U District Partnership has an opportunity to shape the feasibility study and vision for a potential lid between the U District and Wallingford.

Key Priorities to Explore in a Feasibility Study

The proposed feasibility study will examine many engineering and cost questions. It is also important to ensure that community priorities (e.g. affordable housing) are included in the scoping of the study so that they are explored and vetted at the outset. Below is a list of UDP priorities identified by the Urban Vitality Committee for the study to evaluate.

- Green, Open Space The U District has a dearth of community open space outside of the
 University of Washington campus. While the neighborhood is bordered by Fritz Hedges
 Waterway Park to the South and Ravenna Park to the north, only three very small parcels of
 public park exist in the central part of the neighborhood. A feasibility study for a lid over I-5
 should explore different opportunities to create new open space between Wallingford and the U
 District addressing a long-identified issue for the neighborhood.
- 2. **Land for Affordable Housing -** The U District is losing naturally occurring affordable housing in exchange for market-rate and luxury housing. A rezone of the area in 2017 allowed a tremendous increase in density, catalyzing a new burst of development. While the U District is eligible to receive city funding for affordable housing as a part of this growth, the high value of the land deters eligible projects. However, a significant amount of vacant right of way, owned by WSDOT, borders the proposed lid area of I-5. A feasibility study should look at how that unused land and any new lid area could provide opportunities to build much-needed mixed-income and affordable housing in the U District.

- 3. **Safe Bike and Pedestrian Crossings -** Between NE 40th and NE 65th, there exists no reliably safe way to access the University District by bicycle. The crossings at NE 45th and 50th Streets are sub-optimal at best, and too far apart. While the Seattle Department of Transportation (SDOT) is considering safety improvements along NE 45th St over I-5, cyclists still must ride in dangerous traffic. A feasibility study should look at ways a lid over I-5 could create safe, protected bicycle and pedestrian infrastructure at NE 45th, NE 47th and NE 50th Streets.
- 4. **Pollution and Noise Mitigation -** According to the EPA, traffic-related air pollution, and associated negative health impacts, is significantly higher within 500-600 feet of heavily–traveled highways. In North Seattle, this radius may even impact multiple schools along the I-5 corridor. A feasibility study should look at how a lid could reduce traffic-related air pollutants and if any mechanical ventilation would be required. Given the significant amount of residential building existing and planned for the surrounding area, a lid could also act as an important noise barrier.
- 5. **Access and Mobility -** The surface streets adjacent to and spanning I-5 serve as critical connections for cars and transit in North Seattle, as do the access ramps to and from the freeway itself. However, there may be opportunities to optimize access while freeing up other public goods. A feasibility should look at opportunities to enhance the vehicular connections between Wallingford and the U District while also exploring possible configurations for on- and off-ramps connecting to I-5.
- 6. **Scope and Topographic Feasibility** A lid over I-5 between NE 45th and NE 50th Streets should be much easier to construct than other existing and proposed lids in the Seattle area, as I-5 is in a relatively flat, straight trench at this point of the highway. NE 45th and 50th Streets are currently configured as bridges and are natural boundaries. A feasibility study should evaluate multiple scenarios ranging from full lid, partial edge parcel re-capture, and expanded/additional crossings (e.g., just housing on the east side of I-5 vs. a lid from NE 45th to NE 50th Streets, etc.) to determine which would deliver the optimal benefit for the cost.

Considerations

The UDP staff and Urban Vitality Committee have developed a list of policy considerations for the UDP Board as it contemplates what type of guidance to offer a lid I-5 feasibility study:

- Are the constituencies impacted by this issue primarily U District constituencies?
 Yes, while a lid of this size and nature could be a regional destination, it would border much
 of the length of the U District, serving a broad swath of the community by providing
 important open space for U District residents, and allowing people to move to and from the
 neighborhood in a comfortable and safe way.
- Does this issue primarily, uniquely or exclusively impact the U District?

 For the most part, this project would benefit the U District, Wallingford, and Roosevelt neighborhoods. However, having a large open space that eliminates the noise and pollution of the freeway and reestablishes connections between neighborhoods is a benefit to any and all who come to North Seattle.
- Are other organizations working on this?
 Yes, the Lid I-5 Coalition has been leading the effort to reconnect neighborhoods that have been bifurcated by I-5. This group engaged a small group of representatives from the U District, Wallingford, and Roosevelt to provide local input and support for this effort. If this feasibility study advances, a larger stakeholder group would be built over the next year to help shape any formal planning in the years ahead.

Should the UDP lead on this issue, or is it more appropriate to support the work of another organization?

Today, most of the work around lid I-5 advocacy is being led by the Lid I-5 Coalition. The UDP's Urban Vitality Manager has been serving as a liaison for the North Seattle Lid I-5 conversation, which has also included representatives from Roosevelt and Wallingford. By articulating a perspective on the feasibility study, UDP would be firmly in the role as a "partner" on this effort, although this would require minimal volunteer or staff hours and no financial contribution. This work fits within the organization's scope of work on these issues. If the project advances, UDP may want to consider taking a leadership role, or helping to identify another organization, whether new or existing. The official Lid I-5 Coalition has also indicated they could see the North Seattle group as a "chapter" of their coalition, and provide needed leadership and support.

• Can we make a difference?

Yes, there is a short window of time in the year ahead to influence the type of investment WSDOT makes in this corridor. With federal funding becoming available for highway lidding, there is real potential for this project. By actively engaging in this initial effort to shape and fund a feasibility study, UDP and other community groups are ensuring this lid will be well-positioned for serious consideration as WSDOT evaluates the needed upgrades to I-5.

• Where does this fit when compared to our other priorities?

The potential community benefits of a lid directly align with well-established UDP and U District priorities. From open space to affordable housing and pedestrian and bike connections, this lid would offer a lot of benefits that have been cataloged as priorities in U District planning documents and as priorities for UDP.

• What is the potential fallout from taking a position?

Constituents may see the work as too long-term, or unfocused on immediate priorities such as safety and economic development. However, general communication and education on the benefits of a lid could significantly mitigate any initial pushback received.

What is the potential fallout from <u>not</u> taking a position?

The conversation around a lid in North Seattle is already percolating. Initial feedback from people knowledgeable about lids suggests that a north Seattle lid in this location is easier than what's being contemplated downtown, and by not weighing-in, UDP could miss the opportunity to advance what seems to be a reasonably feasible project, or at the very least, infuse our priorities into a lidding project early on. We could also miss the opportunity to integrate this lid into WSDOT's proposed upgrades for I-5.

• Is there general consensus among our constituencies on this issue?

Broad swaths of U District constituents want more open space, affordable housing, and safe connections for bikes and pedestrians. These priorities are well-documented in several U District plans and as priorities for UDP. As a part of a feasibility study, we would work to engage and educate people on how a longer-term vision for a lid could drastically improve people's experience in our neighborhood and even serve as a destination

Appendix 1: North Seattle Lid I-5 Location

As shown on the map, the blue outlines show the portions of the lid over I-5. The lid would span from 5th Ave NE on the west to 7th Ave NE on the east, and NE 45th St on the south to NE 50th St on the north. Two-thirds of the lid would cover existing freeway and one-third would cover vacant WSDOT right of way.



The east and west margins would reach 5th Ave NE and 7th Ave NE and allow for the on and off ramps and the proposed buildings. The lid would include cantilevered sections north of NE 50th and south of NE 45th to improve the pedestrian experience and safety on the bridges. The lid would be designed to support soil, grass, tree pockets, crowds of people and maintenance equipment.

One third of the area would be situated above what is largely greenspace today. The green triangles highlight approximate areas in the right-of-way where residential buildings could be constructed. These areas are located on ground and would not be suspended above the freeway. The green rectangle outlines an example of an area where single story, lightweight commercial buildings could be constructed, although these could be placed in other locations.

The red line illustrates a possible bicycle/pedestrian connection along NE 47th Street across I-5.

Appendix 2: Feasibility Study Key Questions

A crucial next step for a North Seattle I-5 lid is a feasibility study. The coalition will request one-time funding of \$700,000 from the State of Washington in 2023 to complete a study examining the structural, design, environmental, and financial feasibility of a lid. Below is a list of key questions the feasibility study could address.

Structural / Constructability

- How large a lid is feasible without mechanical ventilation of the roadway?
- How could the lid be reasonably "extended" beyond the 45th and 50th bridges?
- What scale of lid is possible with current ramp configurations and clearances?
- Could alternative ramp configurations allow for more optimal development capacity?
- What scale of lid is possible with modification of the interchanges?
- What is the structural carrying capacity of a lid to support various overbuilds?
- How would different overbuilds modify/simplify the lid construction and its cost?
- What is the potential for construction on existing land portions of the site?
- What potential overbuild scenarios (including combinations of lid and terra firma land area) might be most helpful for an understanding of feasibility and appeal?

Community Vision / Urban Design / Environmental Issues

- What is the historic legacy of community destruction and impact of the existing roadway?
- What future impacts can be expected from a reinvestment in I-5 for another 50-100 years (health, etc.)?
- What is the structure and timing of stakeholder participation? Who are the primary stakeholders?
- Are there any local stakeholders that have elements of a vision in mind? If so, what are the proposals? What would be the primary benefits and who would they benefit?
- Are there key stakeholders that would be motivated by a particular vision for a lid?
- What would be the environmental/public health impacts/implications from the lid?
- Could any benefits of the lid and development be directed to support equity concerns?
- What community gaps that currently exist might be filled by such a project?

Market Feasibility

- What program is anticipated/allowed by zoning and the comprehensive plan?
- What changes in the zoning and comprehensive plan would be necessary to achieve studied uses?
- Is affordable housing possible? Where and how much? At what level?
- What is the value of right-of-way? What are the legal constraints?
- Is the development program intended to be more of a public benefit or to recoup the costs of a potential lid project?

Transportation / Circulation

• What traffic analysis has SDOT already completed (particularly on ramp conditions at NE 45th)?

- What transportation needs could this project by reestablishing east-west connections? (bike network, ped network, bus, rail)
- What analysis is necessary to have a discussion with WSDOT?
- Does WSDOT have any current plans/needs at 45th or 50th approaches/ramps?
- How would a lid impact drivability of the segment and ramps and upstream congestion?

Implementation / Next Steps

- Does SDOT still have resources from NE 45th work that had been set aside to assess the NE 47th bridge concept?
- What is an estimated cost for a 10% design of the best concept and estimated cost for full construction and development of the lid other than building construction?
- What could be the funding sources?

U District Partnership Priorities for U District Bicycle Network

Issue Context

The Seattle Department of Transportation is in the process of developing a new Seattle Transportation Plan (STP). The plan will provide a vision of the City's transportation network for vehicles, freight, public transportation, pedestrians, and cyclists. Priorities from the plan should be used to further infrastructure funding and projects in the upcoming Move Seattle levy. Community engagement for the STP began in 2022 and will conclude in June 2023. In addition, the City has also begun engagement for the Seattle Comprehensive Plan update, which will affect land use, zoning, and transportation issues. The new Comprehensive Plan will be released in 2024.

The STP and Comprehensive Plan, along with significant incoming development in the U District, a growing UW campus, and new U District Light Rail Station, represents a once-in-a-generation opportunity to invest in a network of meaningfully safe and accessible bike connections to and through the U District. Currently, the U District's bicycle network is incomplete and disjointed. While the City has made recent investments in protected bike lane segments around the U District Light Rail Station and along Roosevelt Ave, it remains challenging, and sometimes unsafe, to ride to and through the neighborhood.

The U District Partnership (UDP) can plan an important role in sharing a vision for the neighborhood bicycle network with the City as they seek to engage the community and plan for future investments. As a first step, the UDP proposes written comments and a letter to the City of Seattle expressing our priorities for the future of the U District bicycle network, including expanding and better connecting protected bike lanes to critical amenities like the Burke Gilman Trail while establishing long-term solutions for safe east-west crossing through our neighborhood.

Recommended Priorities for the Future U District Bicycle Network

To take advantage of this important window of opportunity, the U District Partnership proposes articulating the following priorities for what near- and long-term bicycle network improvements could look like in the U District. In any advocacy for upgrading the neighborhood's bike network, and especially the installation of protected bike lanes immediately adjacent to the highest concentration of small businesses, the UDP will center the actual needs of the small business community, including loading, parking, and accessibility issues.

1. Support for the planned Roosevelt/11th protect bike lane couplet in progress - The north-south couplet of Roosevelt Ave and 11th Ave NE is an important cycling corridor through the U District, especially for commuters. The RapidRide J Line should proceed with plans to install a protected bike lane from the University Bridge, north to Roosevelt Station, along 11th Ave NE. As implied, this means a fully protected northbound counterpart on to the southbound Roosevelt lane. "Protected" means a solid, permanently installed and maintained barrier that is very likely to exclude autos and trucks from encroaching, loading, or standing in the bike lanes. Paint and plastic sticks are not sufficient.

- 2. A protected bike lane and safety improvements on Brooklyn Ave NE. Brooklyn Ave NE is a wide street with slower and calmer traffic than 11th Ave NE and Roosevelt Ave NE. Brooklyn also runs parallel to 12th Ave, NE, which is already designated as a Neighborhood Greenway for casual and family cycling. Patchwork plans are in place for protected northbound bike lanes on Brooklyn Ave NE around the U District Light Rail Station. However, there is no existing plan for a continuous protected bike lane from NE Pacific Ave to Ravenna Boulevard. SDOT should seriously study and design a continuous bike lane on Brooklyn to complement the 12th Ave Greenway and connect with the Burke Gilman Trail and protected bike lanes on Ravenna Boulevard. SDOT should also study safety improvements around UHeights at NE 52nd Street.
- 3. Better bike connections between the Burke Gilman Trail and the U District. The current connection between the Burke Gilman, Roosevelt Way, and the University Bridge is dangerous and convoluted-requiring cyclists to navigate multiple intersection crossings and grades while merging into traffic with no apparent route or existing bike lanes. The sightlines from the trail to the street are also suboptimal. SDOT should find a better, protected solution for cyclists and pedestrians to merge onto and off of the Burke Gilman in the U District. Proper signaling, wayfinding and mode separation should be explored to better direct cyclists to the U District and Roosevelt neighborhoods–this could include a new configuration of intersecting streets north of the University Bridge. A grade-separated cycling facility providing these essential regional connections should be studied and developed as part of the overdue University Bridge seismic upgrade project.
- 4. More east-west connections to UW and U District Station. The U District does not have a single continuous bike lane that runs east-west through the central part of the neighborhood. What's more, the only protected east-west connection through the district to UW is the Burke Gilman Trail on the southern edge of the neighborhood and campus. NE 43rd St has a partial protected bike lane that runs from 15th Ave NE, which will eventually connect to Roosevelt Ave NE. The City should consider additional protected connections north of NE 45th St, and work with the University of Washington to explore additional east-west connections to and through campus.
- **5. Long-term solution for a safe east-west connection over I-5**. As the Washington State Department of Transportation (WSDOT) prepares to make another generational investment in I-5, better bike connections between the U District and Wallingford must be realized. Currently, the safest east-west crossings are the Burke Gilman Trail and Ravenna Blvd, which border the neighborhood on the north and south. To cross I-5 on the western edge of the U District, cyclists must navigate narrow and unsafe bridge infrastructure on NE 45th St. Future funding should explore a range of east/west connection options spanning I-5, from concepts like a lidded structure, to expanded overpasses at NE 45th and NE 50th Streets to accommodate additional safe bike and pedestrian passage.
- 6. New paved bicycle trail through Ravenna Park. While Ravenna Blvd. has an existing east-west couplet of protected bike lanes that run along the northern edge of the U District to Greenlake, there is a missed opportunity to connect to the east and take advantage of a gradual topographic change. At 15th Ave NE, an existing gravel trail that runs along the Ravenna Ravine could be paved, making it more accessible for cyclists and pedestrians alike. This would provide another connection to the Burke Gilman Trail and allow cyclists to access more bicycle-friendly streets near University Village.

Considerations

The Urban Vitality Committee proposes developing a formal letter outlining organizational priorities for the neighborhood bicycle network in the Seattle Transportation Plan. Below are a list of policy considerations that have been contemplated by UDP's staff and Urban Vitality Committee. They offer some guidance to the Board as it considers how to weigh-in with priorities for the U District bicycle network.

• Are the constituencies impacted primarily U District constituencies?

Many people who live, work, and travel to and from the U District by bicycle would benefit from a sensible, safe and connected bike lane network. The U District also serves as one of the few bike connections that crosses the ship canal. Bicycles are a key mode of transportation for UW students due to the high cost of owning a car and lack of parking in the neighborhood. In addition, as the UW de-prioritizes single occupancy vehicles trips to and from campus, staff, students, and faculty will need improved bike lanes to travel by.

• Does this issue primarily, uniquely or exclusively impact the U District?

The Seattle Transportation Plan conversation affects the entire city and region. However, the conversation is important to the U District. City investments in the years ahead will affect our unique bicycle infrastructure needs, as we have a large population of UW student and staff commuters, and connect with several major pieces of existing bicycle infrastructure (Burke Gilman Trail, University Bridge to and from downtown Seattle).

Are other organizations working on this?

Yes, the Seattle Department of Transportation (SDOT) is currently seeking feedback through an online community engagement hub on the entire transportation network for the city, including the U District. We can assume that community members and the Neighborhood Greenways and Cascade Bicycle Club organizations will offer thoughts to shape the future of bike lanes in our neighborhood. We need to make sure the neighborhood perspective, especially the needs of small businesses, is understood and shared with the City as planning moves forward.

Should the UDP lead on this issue, or is it more appropriate to support the work of another organization?

While many groups will weigh-in on priorities, it is crucial that the UDP shares the above priorities to ensure that policy recommendations consider existing community conditions and the voices of cyclists, residents, and business owners. This work fits within the Program Manager's scope of work on these issues, and requires minimal hours and no financial commitment from the organization.

Can we make a difference?

Yes, by actively identifying and sharing priorities now, we can influence the final vision solidified in the Seattle Transportation Plan. This will in turn affect future infrastructure funding requests and plans for the neighborhood. Cohesive priorities can also be shared with U District private developers, who could build bike lanes as a part of their green space requirements in the years ahead.

Where does this fit when compared to our other priorities?

Advocacy for a cohesive, safe and connected bike network aligns with priorities for the UDP's Urban Vitality program. A better bike network would improve the urban experience for anyone who rides their bike to and through the district. It should be considered a top priority right now given the constrained timeline of the Seattle Transportation Plan engagement phases, which end in June 2023.

What is the potential fallout from taking a position?

UDP's priorities are well-researched and have been vetted by community representatives through the Urban Vitality Committee and Board of Directors so that they fairly summarize a range of community perspectives. However, our priorities may not fully align with those of every resident or community group. Ultimately, general communication about competing issues, and education on the benefits of a cohesive bike network could significantly mitigate any outsized controversy from initial pushback received.

What is the potential fallout from <u>not</u> taking a position?

The conversation around the U District's mobility network is already under way through the Seattle Transportation Plan process. UDP could miss the opportunity to infuse community priorities into this project early on or face an external issue-advocacy group speaking on behalf of the neighborhood while not engaging with stakeholders.

• Is there general consensus among our constituencies on this issue?

Most U District constituents want additional, safer connections to and through the U District for cyclists of all ages and abilities. There is broad consensus for better connections to and from Wallingford, Roosevelt, the Burke Gilman, and the University Bridge. However, there may be more work needed to harmonize a community voice around future bike lanes on particular streets. For example, Brooklyn is a good option for a future expanded protected bike lane, as it is a wide street that will see significant new building in the coming years, and already has a partial bike lane around the U District Station. Also there are gaps in the east-west network.



PROGRAM REPORTS

January 2023

URBAN VITALITY

Funding Request for Legislature Prepared for Lid I-5 North Seattle

UDP is collaborating with a small group of stakeholders from Roosevelt and Wallingford to explore the possibility of lidding the section of Interstate-5 between N.E. 45th and N.E. 50th Streets. The group has been meeting since 2022, collaborating with the formal Lid I-5 Coalition, and spoken to multiple elected officials about support and feasibility of the project. The goal is to allocate \$700,000 for a feasibility study through a State budget request this legislative session. The UDP has drafted a memo on the topic, which outlines considerations for the topics and issues such a feasibility study could explore. The memo is included in the January Board packet. The Urban Vitality and Executive Committees have been briefed on the memo.

UDP Finalizes Priorities for U District Bike Network in Seattle Planning Processes

The City of Seattle is currently engaging the public on two separate citywide planning processes. The Seattle Transportation Plan will shape the City's vision for vehicular, bicycle, freight, public transit, and pedestrian mobility. The plan will be used to fund transportation priorities in the next Move Seattle Levy. The Seattle Comprehensive Plan will shape the City's future land use and zoning policy. Both plans are set to be released in 2024. The UDP believes this a crucial opportunity to advocate for continued improvements to the U District's bicycle network. UDP has written a memo on the topic, which looks at important considerations for such a network, and is available in the Board packet. The memo will be discussed in more detail at the January Board meeting. The Urban Vitality and Executive Committees have been briefed on the memo.

UDP Receives ARTS Neighborhood Recovery Grant for Arts and Culture Sub-Grantees

UDP has received an \$87,500 grant from the City of Seattle Office of Arts and Culture to support arts and culture activations and events in the U District. UDP has \$75,000 that can be awarded to organizations or small businesses in the district who would like to fund their own new or existing arts and culture related programming. The programming must take place by September 30, 2023. Awards between \$1000 and \$10000 will be made to applicants through a competitive application process. The application will be open through the end of February, and awards will be made in early March. A public announcement will be made when the application opens in late January.

ECONOMIC DEVELOPMENT

UDP secures \$5M Grant from the Washington Department of Commerce

The U District Partnership has successfully secured a \$5 million grant from the Washington Department of Commerce Small Business Innovation Fund. UDP is currently negotiating the contract and finalizing the project scope. This fund is anticipated to serve over 150 small businesses who will benefit from strategic investments to support competitiveness, sustainability, customer attraction, and revenue generation. More information about this grant will be provided in the weeks ahead.

Commercial Vacancy Tracking Continues

UDP has continued its monthly tracking of commercial spaces to uncover trends and support business retention and recruitment. The following data represents commercial ground-floor vacancies as of December 2022 within the BIA boundary:

Category	Count	Percentage of Ground Floor Spaces
Total Ground Floor Spaces	360	
Total Vacancies	32	8.9%
Total Vacant Spaces On the Market	20	5.6%
Total Incoming/New Businesses	16	4.4%
Vacant - For Lease	19	5.3%
Vacant - For Sale	1	0.3%
Vacant - Upcoming For Lease	1	0.3%
Vacant - Sitting Empty	11	3.1%
Pending Redevelopment	16	4.4%
Incoming Businesses	10	2.8%
New Businesses	6	1.7%
Occupied but not Active/Open to the Public (potential to be live/work unit)	11	3.1%

UDP also continues to engage property-owners to understand their needs for filling ground-floor spaces and to match prospective tenants to those spaces.

CLEAN, SAFE & OUTREACH

Weekend Security Patrols

UDP has coordinated Friday and Saturday night weekend security patrols on University Way to monitor and deescalate nightlife related issues. These patrols are unarmed, and have been funded by the University of Washington in response to the violence that erupted in early October last fall. UW and UDP are exploring a possible continuation this spring.

High Impact Individual Case Conferencing

UDP continues to co-convene a case-conferencing program in the U District with the Mayor's Office, REACH, HOST, the City Attorney's Office, the King County Prosecutor's Office, SPD and the LEAD program. As the Board learned last month, this work focuses on case-conferencing individuals suffering from extreme behavioral health issues and having an associated large impact on the University District community. UDP reports out information on the impacts generated by individual behavior to inform care and intervention planning. As a part of this case-conferencing, JJ was able to reunite a homeless individual who has been living on the Ave for a couple of years with their parents in Bremerton. Often with outreach, it is about trying to catch the person at the right time after outreach plants the seed, and this just so happened to be one of those situations. UDP and other BIA's were able to advocate for a new Crime Hub Coordinator position in the City's 2023 budget to help coordinate and lead this work in the year ahead in several Seattle neighborhoods including the U District and Ballard.

Outreach

There have been some changes with encampments along the freeway. JJ has been spending a lot of time along I-5 in the U District trying to support the homeless individuals there to keep the encampment better managed and maintained. Specifically below the Ship Canal Bridge, JJ counted 22-structures as a part of that encampment earlier this month. Today only 10-individuals are living there.

Monthly U District Homeless Census

LOCATION	Pasadena	I-5 @ 45 th	I-5 @ 50 th	University Playground	The Ave	Other	TOTAL Tents
January '22	26	11	17	1	0	0	55
February '22	25	16	13	5	0	0	59
March '22	25	11	19	0	0	0	55

April '22	20	4	13	0	0	0	41
May '22	20	4	14	0	0	0	38
June '22	25	2	15	1	0	0	43
July '22	30	13	7	0	0	0	50
August '22	25	9	5	0	0	0	39
September '22	22	13	6	0	0	0	41
October '22	13	14	9	0	0	0	36
November '22	22	17	12	1	0	0	52
January '23	10	8	13	0	3	0	34

UDP goes out with REACH once a month to count people experiencing homelessness in the U District. When counting tents, it's not always easy to see inside. As with other homeless counting efforts, UDP used a projected formula to calculate the average number of people associated with a given tent: 1.5 people per tent. If UDP receives information directly from an encampment about the number of people residing there, the numbers are adjusted.

Cleaning

The UDP Clean Team was busy in December keeping the sidewalks free and clear of snow and ice. We deployed nearly 2,000 pounds of salt to help keep our neighborhood navigable during recent inclement weather. With the recent bout of snow and ice out of the way, and the leaves are mostly done falling, the team is leaning heavily into graffiti removal. In December, the team removed nearly 1,200 graffiti tags from the U District.

MARKETING & COMMUNICATIONS

U District Indoor Activities Guide

UDP is encouraging people to stay dry while exploring the U District indoors with this recent guide: Escape the Cold, Discover the Fun: 11 Indoor Activities in the U District. These 11 indoor activities span the categories of live shows and museums to trivia nights and more.

U District Marketing Roundtable In-Person at the Henry Art Gallery

The recent meeting of the U District Marketing Roundtable was held in-person at the Henry Art Gallery. The event was hosted by Henry Director of Communications, Tanja Baumann and included a tour from Director of Curatorial Affairs, Shamim Momim. The group convened after the tour to discuss current and upcoming events at their respective organizations and in the neighborhood.

EVENTS

U District Street Fair - Vendor Registration is Live

The U District Street Fair returns for its 52nd year the weekend of May 20-21, 2023.

Be a Vendor!

Interested artist, craft, food, and nonprofit vendors are now invited to register for this year's event! Registration link and FAQ can be found online at: udistrictseattle.com/streetfair/register

Participate as a Local U District Business!

Local businesses that are interested in participating in the 2023 Street Fair are invited to reach out to Daniel Lokic (daniel@udistrictpartnership.org) for more information. The **deadline for local business participation is Monday, February 6, 2023**, details available on the **Business Participation Opportunities page**.

Spring Events - Local Business Application Forms now Live Deadline is Monday, February 6

The U District Cherry Blossom Festival and Seattle Boba Fest will return this spring, inviting the public to explore the University District neighborhood and its businesses during these featured promotional events.

U District Cherry Blossom Festival - dates TBD in mid-March to mid-April

Celebrate the return of the UW cherry blossoms with cherry and blossom-themed promotions throughout the U District. Businesses are invited to feature a cherry blossom special (food or retail) to be included in the U District Cherry Blossom Festival guide and advertising. U District businesses are invited to **register to participate by Monday**, **February 6**, **on the** Business Participation Opportunities page.

Seattle Boba Fest - Saturday, April 29

The U District is home to the greatest number of bubble tea shops per capita - and growing! We're thrilled to recognize the amazing boba community in our neighborhood by celebrating National Bubble Tea day. To participate, businesses will select a special

drink to be featured in the neighborhood guide and **register by Monday, February 6, on the <u>Business Participation Opportunities page</u>.**

Sponsorship

UDP has an ambitious goal of raising \$90,000 in sponsorship to support our spring events line-up. While there are conversations underway with past and potential sponsors, the team is looking to Board and community members to help make any possible connections that could lead to sponsorships this year.